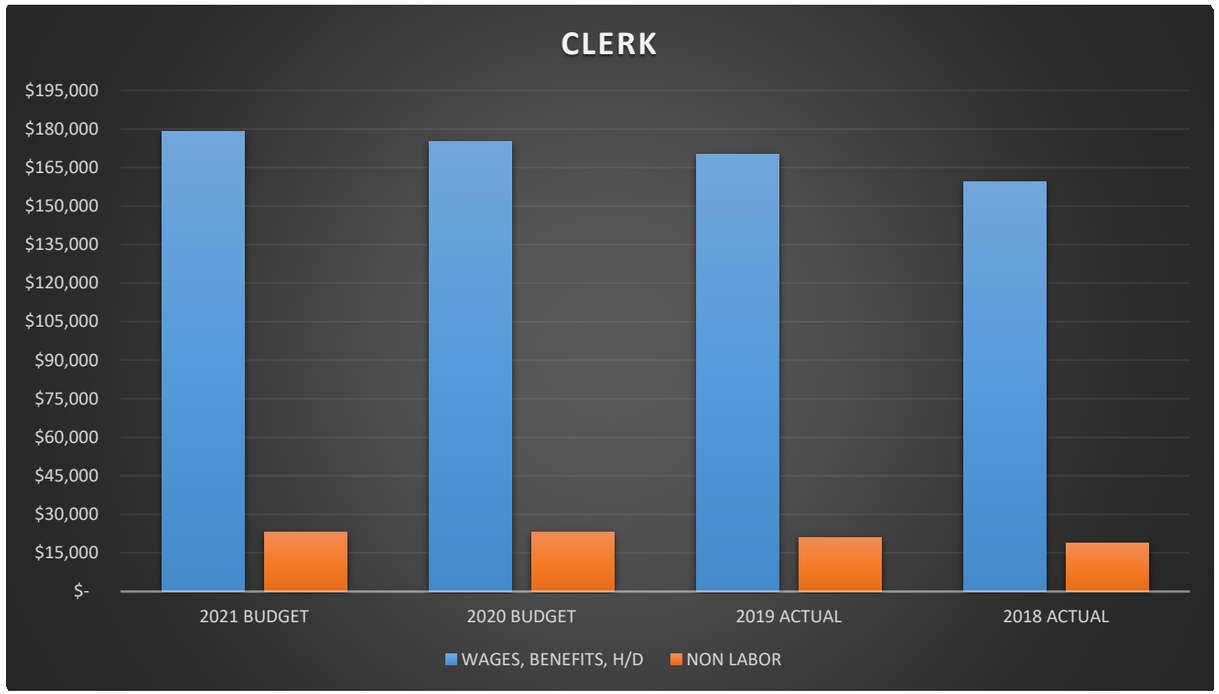
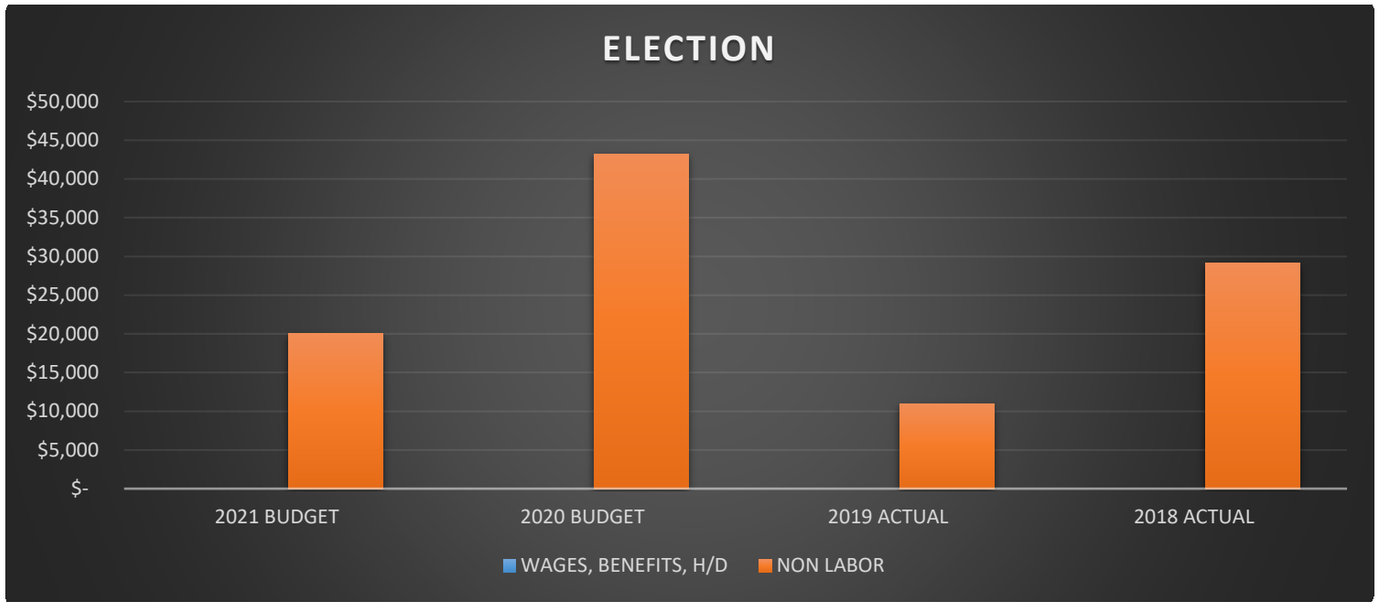
51420 - CLERK

ACCOUNT	DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
50110	SALARIES	$ 71,182	$ 69,639	$ 43,658	$ 67,112	$ 36,943	$ 66,671	
50120	WAGES	$ 70,887	$ 69,276	$ 43,662	$ 68,194	$ 83,014	$ 66,744	$ 115,520
50151	EMPLOYEE BENEFITS	$ 17,997	$ 17,605	$ 10,760	$ 16,440	$ 14,830	$ 16,635	$ 14,246
50152	HEALTH INSURANCE	$ 18,934	$ 18,502	$ 12,335	$ 18,454	$ 24,826	$ 37,512	$ 33,556
50210	TELEPHONE	$ 3,000	$ 3,000	$ 1,866	$ 3,131	$ 3,750	$ 4,500	$ 4,600
50212	TRAVEL/CONFERENCE	$ 2,600	$ 2,800	$ 236	$ 880	$ 1,194	$ 2,800	$ 3,550
50215	OUTSIDE SERVICES/CONTRACTS							
50315	ADS & PUBLICATIONS	$ 7,950	$ 8,050	$ 3,759	$ 7,693	$ 6,449	$ 10,650	$ 11,400
50340	OPERATING EXPENSES	$ 2,900	$ 2,900	$ 1,453	$ 2,613	$ 1,942	$ 3,500	$ 3,500
50341	OPERATING EXPENSES-MUNICIPAL CODE	$ 6,500	$ 6,500	$ 1,196	$ 6,808	$ 5,498	$ 4,000	$ 6,000
	TOTAL APPROPRIATIONS	**$ 201,950**	**$ 198,272**	**$ 118,925**	**$ 191,325**	**$ 178,446**	**$ 213,012**	**$ 192,372**



51440 - ELECTION

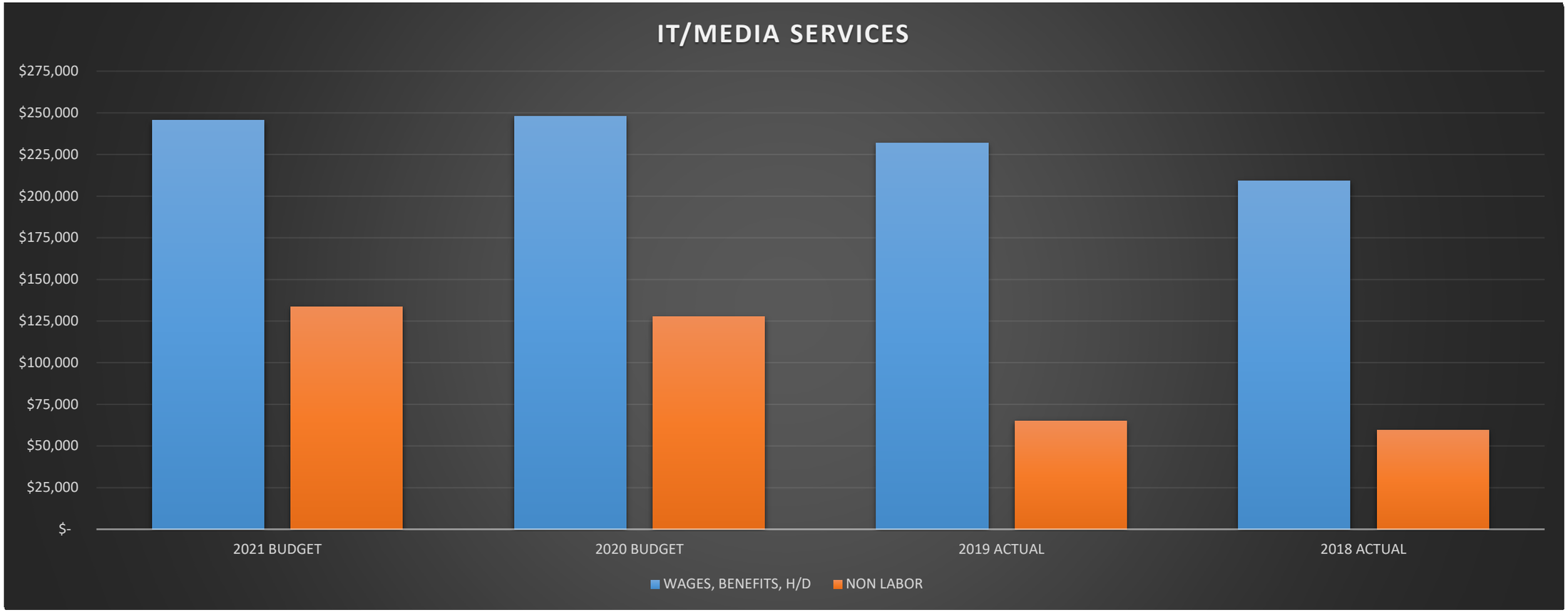
ACCOUNT	DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
50215	OUTSIDE SERVICES/CONTRACTS	$ 10,500	$ 26,000	$ 10,425	$ 3,846	$ 20,553	$ 10,500	$ 20,500
50315	ADS & PUBLICATIONS	$ 2,500	$ 3,000	$ 2,869	$ 1,761	$ 1,161	$ 2,500	$ 4,000
50340	OPERATING EXPENSES	$ 7,000	$ 14,225	$ 24,055	$ 5,293	$ 7,456	$ 3,750	$ 7,000
	TOTAL APPROPRIATIONS	**$ 20,000**	**$ 43,225**	**$ 37,349**	**$ 10,900**	**$ 29,170**	**$ 16,750**	**$ 31,500**



55500 - IT/MEDIA SERVICES

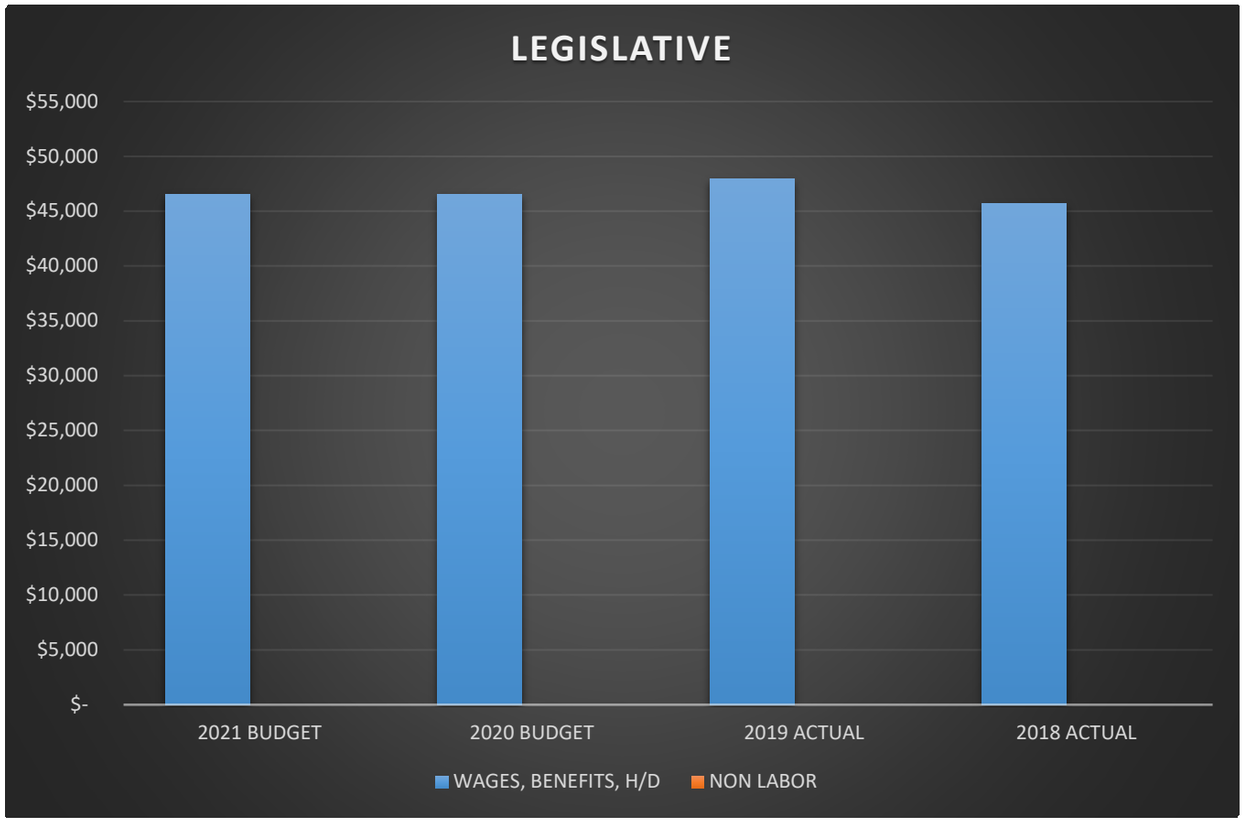
ACCOUNT	DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
50110	SALARIES	$ 102,037	$ 99,990	$ 62,592	$ 87,231	$ 76,623	$ 82,912	$ 80,497
50120	WAGES	$ 62,484	$ 61,229	$ 37,936	$ 60,438	$ 57,972	$ 59,843	$ 58,116
50127	WAGES - PART TIME	$ 17,500	$ 17,391	$ 6,151	$ 17,490	$ 17,249	$ 17,000	$ 16,000
50128	SEASONAL/TEMPORARY							
50151	EMPLOYEE BENEFITS	$ 25,605	$ 25,142	$ 15,006	$ 22,630	$ 21,682	$ 22,114	$ 21,116
50152	HEALTH INSURANCE	$ 37,983	$ 44,348	$ 25,949	$ 44,241	$ 35,603	$ 44,228	$ 36,134
50190	TRAINING	$ 2,000	$ 2,500		$ 1,973	$ 72	$ 2,500	$ 3,500
50210	TELEPHONE	$ 44,480	$ 44,480	$ 20,607	$ 2,566	$ 2,468	$ 1,900	$ 2,800
50211	POSTAGE	$ 140	$ 140	$ 27	$ 60		$ 210	$ 120
50212	TRAVEL/CONFERENCE	$ 1,950	$ 2,750		$ 503	$ 675	$ 1,750	$ 1,597
50215	OUTSIDE SERVICES/CONTRACTS - WEBSITE	$ 6,000	$ 6,000	$ 5,180	$ 9,660	$ 11,077	$ 9,000	$ 20,000
50216	OUTSIDE SERVICES/CONTRACTS-2	$ 60,570	$ 42,000	$ 38,903	$ 21,541	$ 6,761	$ 37,950	$ 6,000
50240	EQUIPMENT MAINTENANCE	$ 11,000	$ 12,000	$ 5,164	$ 9,716	$ 22,692	$ 10,000	$ 33,400
50300	MISC EXPENSES	$ 1,000	$ 8,120	$ 677	$ 14,616	$ 14,555	$ 21,000	$ 20,000
50310	OFFICE SUPPLIES	$ 3,000	$ 1,860	$ 108	$ 1,365		$ 1,860	
50320	SUBSCRIPTIONS/DUES	$ 500	$ 4,145	$ 510	$ 684	$ 875	$ 975	$ 575
50330	VEHICLE EXPENSE		$ 575	$ 70	$ 92	$ 23	$ 575	
50340	OPERATING EXPENSES	$ 3,000	$ 3,000	$ 314	$ 2,393	$ 343	$ 5,160	$ 500
	TOTAL APPROPRIATIONS	**$ 379,249**	**$ 375,670**	**$ 219,194**	**$ 297,199**	**$ 268,670**	**$ 318,977**	**$ 300,355**

55500 - IT/MEDIA SERVICES



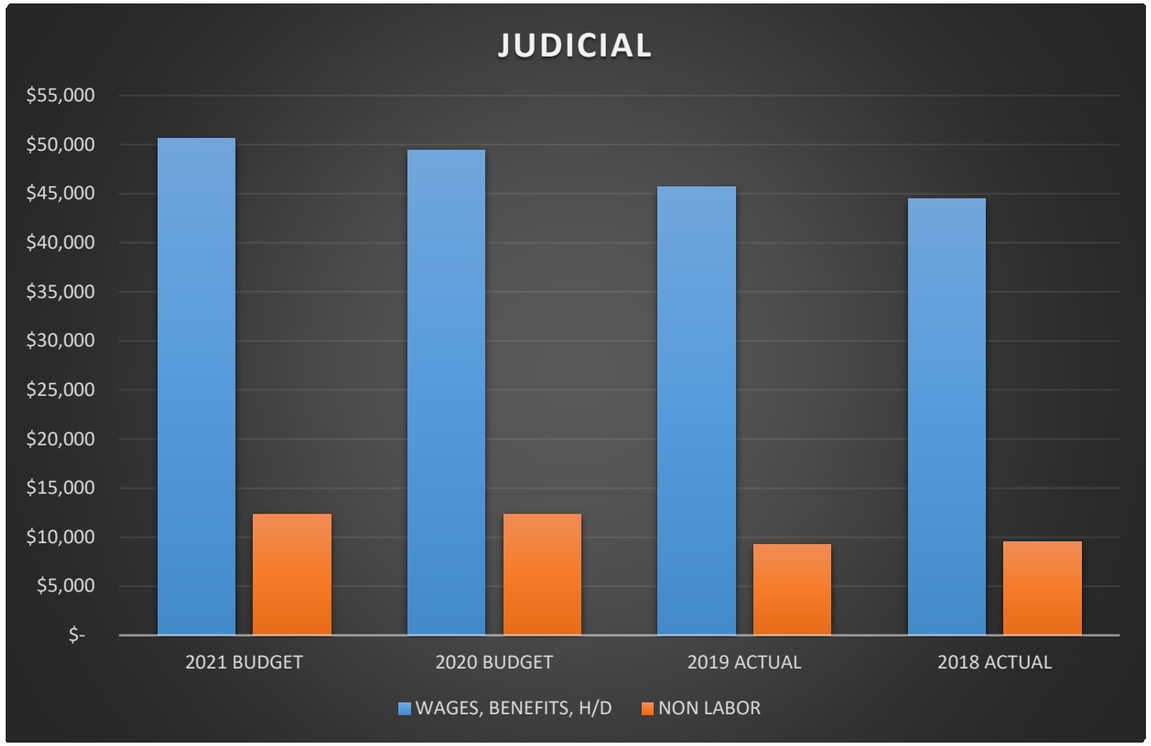
51100 - LEGISLATIVE

ACCOUNT	DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
50110	SALARIES	$ 43,200	$ 43,200	$ 26,580	$ 44,520	$ 42,450	$ 43,200	$ 43,200
50151	EMPLOYEE BENEFITS	$ 3,305	$ 3,300	$ 2,033	$ 3,406	$ 3,247	$ 3,305	$ 3,305
50212	TRAVEL/CONFERENCE			$ 100			$ 500	$ 500
	TOTAL APPROPRIATIONS	**$ 46,505**	**$ 46,500**	**$ 28,713**	**$ 47,926**	**$ 45,697**	**$ 47,005**	**$ 47,005**



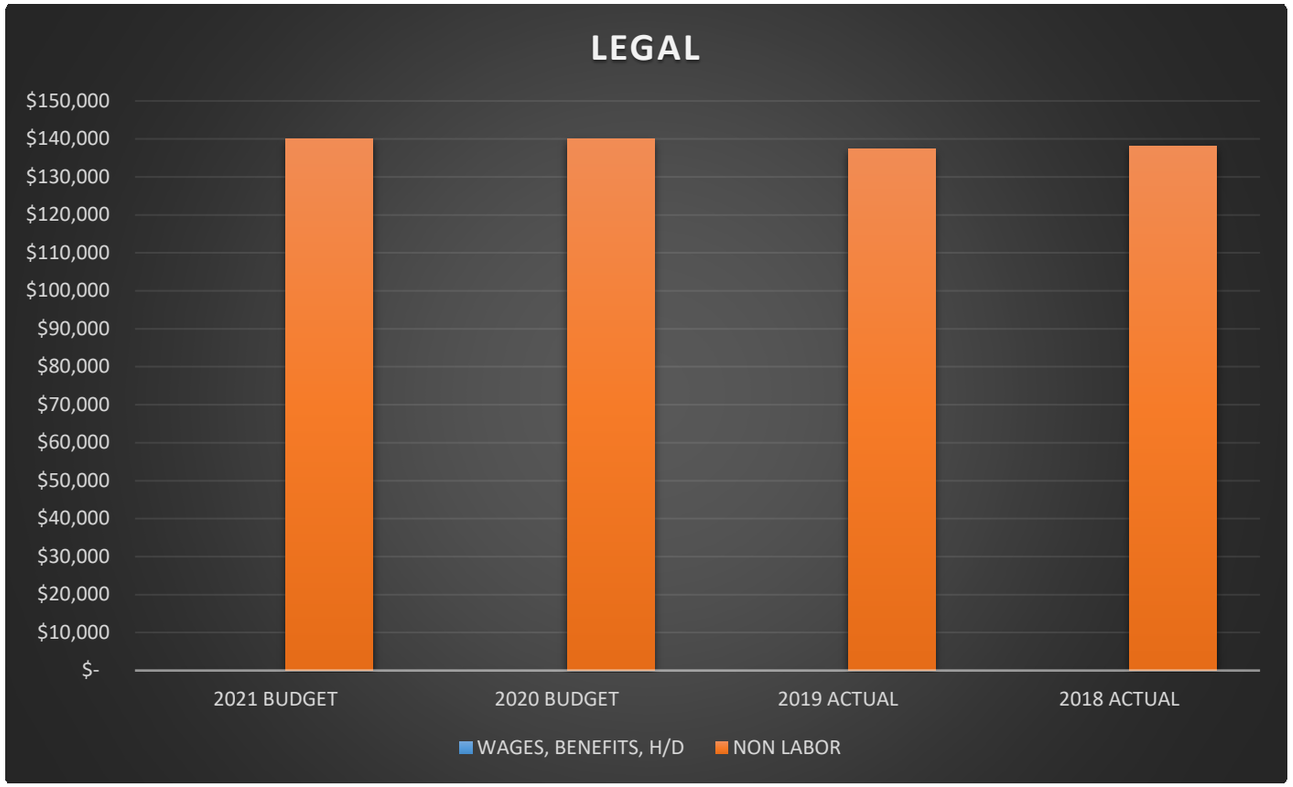
51200 - JUDICIAL

ACCOUNT	DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
50110	SALARIES	$ 13,000	$ 12,500	$ 8,318	$ 12,596	$ 12,500	$ 12,500	$ 12,501
50120	WAGES	$ 31,866	$ 31,308	$ 19,366	$ 27,992	$ 27,035	$ 28,655	$ 27,815
50151	EMPLOYEE BENEFITS	$ 5,758	$ 5,662	$ 3,514	$ 5,087	$ 4,973	$ 4,997	$ 4,948
50152	HEALTH INSURANCE							$ 317
50212	TRAVEL/CONFERENCE	$ 2,000	$ 2,000	$ 908	$ 1,511	$ 1,733	$ 1,600	$ 1,300
50320	SUBSCRIPTIONS/DUES	$ 500	$ 450	$ 145	$ 222	$ 97	$ 450	$ 500
50340	OPERATING EXPENSES	$ 9,800	$ 9,850	$ 7,233	$ 7,529	$ 7,711	$ 10,000	$ 10,000
	TOTAL APPROPRIATIONS	**$ 62,924**	**$ 61,770**	**$ 39,483**	**$ 54,937**	**$ 54,049**	**$ 58,202**	**$ 57,381**



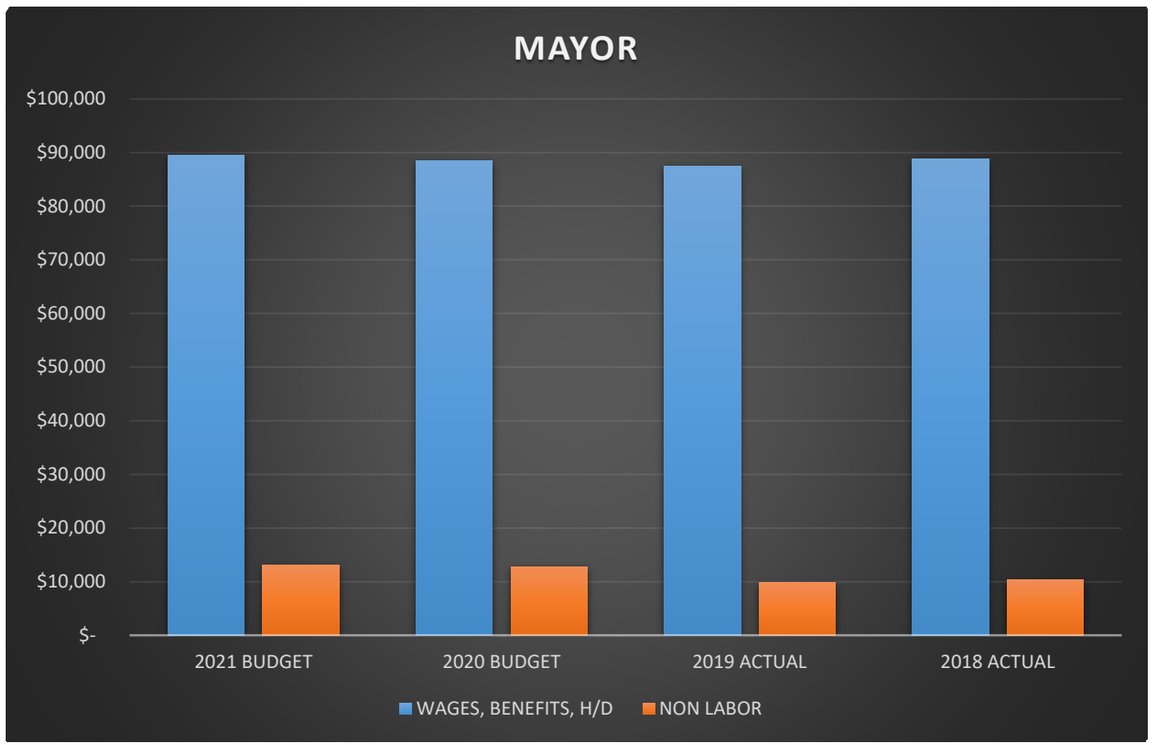
51300 - LEGAL

ACCOUNT	DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
50215	OUTSIDE SERVICES/CONTRACTS	$ 130,000	$ 130,000	$ 74,655	$ 133,126	$ 125,489	$ 120,000	$ 95,000
50216	OUTSIDE SERVICES/CONTRACTS-2	$ 10,000	$ 10,000	$ 3,177	$ 4,152	$ 10,668	$ 10,000	$ 15,000
50340	OPERATING EXPENSES					$ 1,906		$ 500
	TOTAL APPROPRIATIONS	**$ 140,000**	**$ 140,000**	**$ 77,832**	**$ 137,278**	**$ 138,063**	**$ 130,000**	**$ 110,500**



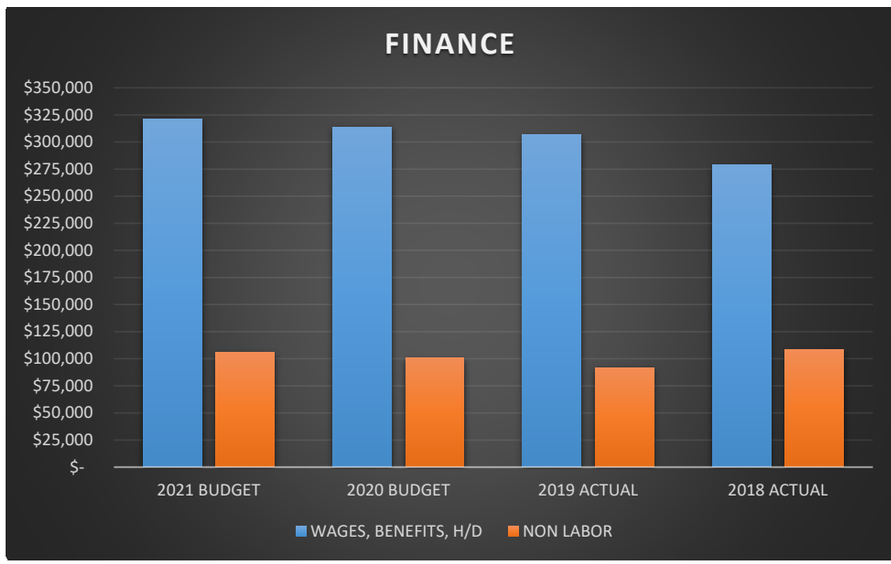
51400 - MAYOR

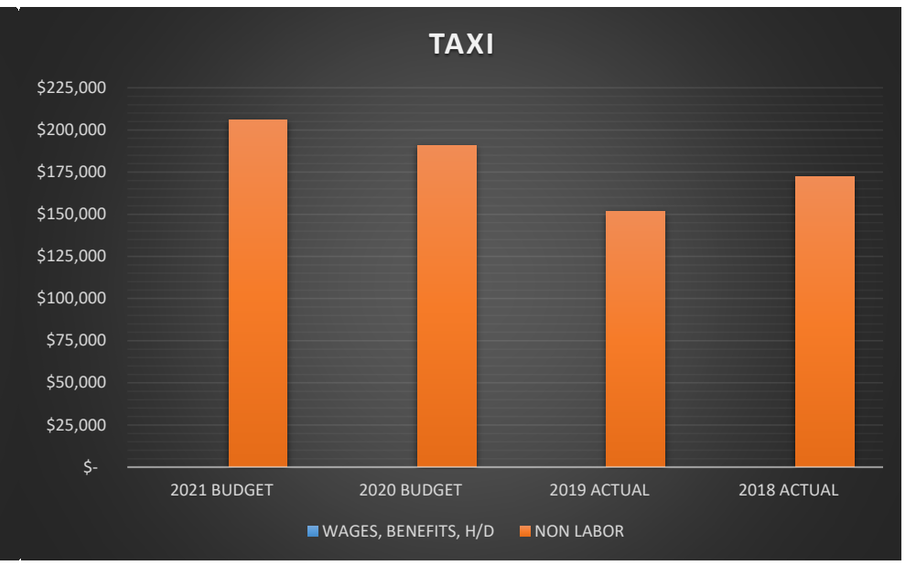
ACCOUNT	DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
50110	SALARIES	$ 64,626	$ 63,927	$ 40,061	$ 63,444	$ 61,810	$ 62,992	$ 61,818
50151	EMPLOYEE BENEFITS	$ 9,628	$ 9,574	$ 5,871	$ 9,196	$ 9,173	$ 9,304	$ 8,871
50152	HEALTH INSURANCE	$ 15,282	$ 14,937	$ 9,958	$ 14,884	$ 17,801	$ 14,877	$ 18,497
50210	TELEPHONE	$ 700	$ 700	$ 429	$ 633	$ 1,042	$ 650	
50212	TRAVEL/CONFERENCE	$ 1,700	$ 1,700	$ 276	$ 746	$ 359	$ 1,700	$ 2,000
50320	SUBSCRIPTIONS/DUES	$ 8,000	$ 7,700	$ 7,891	$ 7,437	$ 7,297	$ 7,500	$ 8,500
50340	OPERATING EXPENSES	$ 2,700	$ 2,700	$ 1,181	$ 1,062	$ 1,740	$ 2,700	$ 1,700
	TOTAL APPROPRIATIONS	**$ 102,636**	**$ 101,238**	**$ 65,667**	**$ 97,402**	**$ 99,222**	**$ 99,723**	**$ 101,386**



51510 - FINANCE

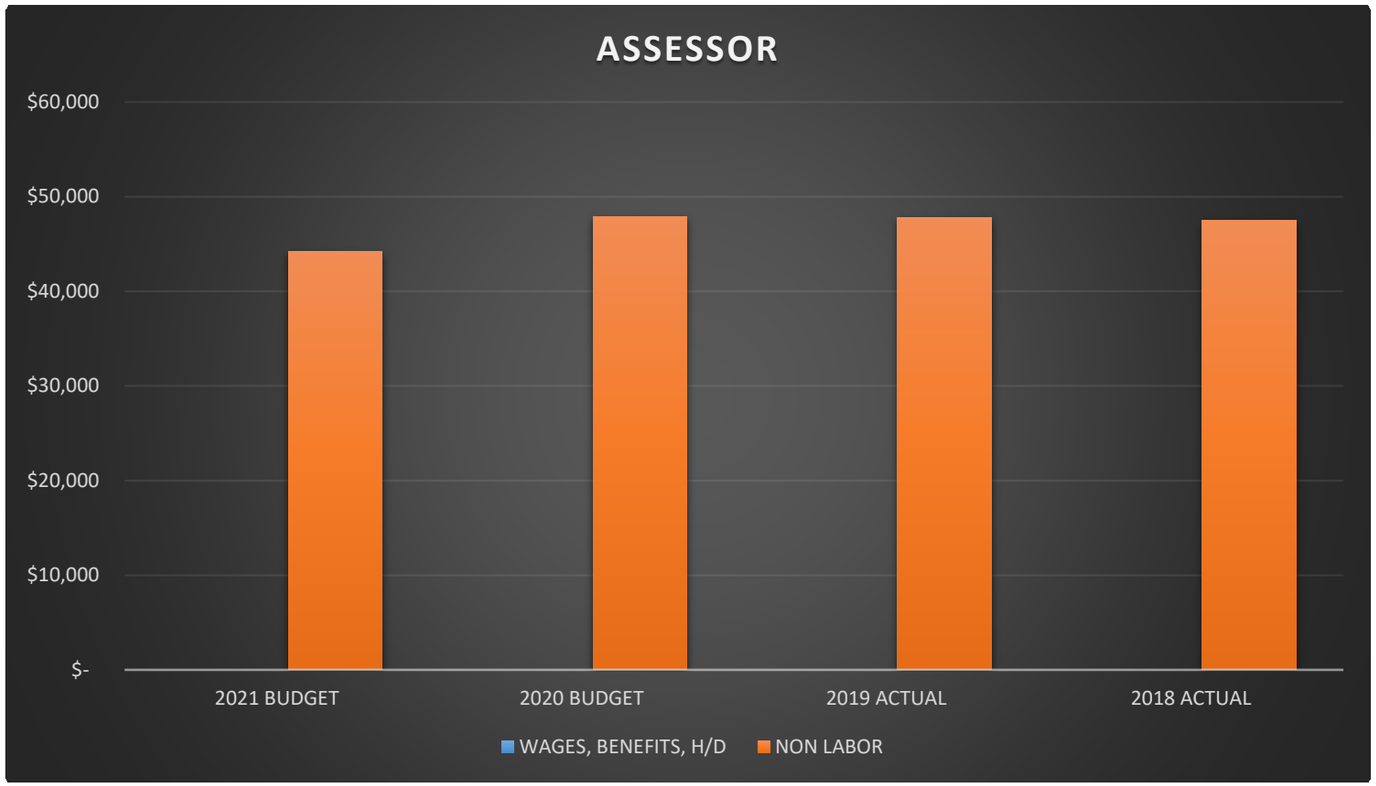
ACCOUNT	DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
50110	SALARIES	$ 107,115	$ 104,820	$ 70,468	$ 105,629	$ 102,531	$ 104,069	$ 89,097
50120	WAGES	$ 113,525	$ 111,212	$ 69,131	$ 105,445	$ 98,922	$ 100,478	$ 95,361
50126	OVERTIME			$ 41	$ 96	$ 38		
50151	EMPLOYEE BENEFITS	$ 32,223	$ 31,410	$ 20,036	$ 29,939	$ 26,181	$ 29,244	$ 27,233
50152	HEALTH INSURANCE	$ 68,101	$ 66,522	$ 46,470	$ 65,588	$ 51,343	$ 66,343	$ 43,774
50200	MISC OUTSIDE SERVICES	$ 3,100		$ 2,029	$ 5,320			
50211	POSTAGE	$ 1,000	$ 2,000	$ 746	$ 875	$ 1,505	$ 3,000	$ 8,500
50212	TRAVEL/CONFERENCE	$ 2,000	$ 3,000	$ 786	$ 1,235	$ 1,273	$ 3,000	$ 4,000
50215	OUTSIDE SERVICES/CONTRACTS	$ 72,000	$ 72,000	$ 63,387	$ 62,281	$ 74,538	$ 60,900	$ 53,000
50216	OUTSIDE SERVICES/BANK FEES	$ 1,500	$ 2,500	$ 1,036	$ 1,498	$ 1,954	$ 3,000	$ 5,000
50217	OUTSIDE SERVICES/CONTRACTS-3							
50219	TAXI GRANT	$ 206,000	$ 191,000	$ 89,155	$ 151,453	$ 172,111	$ 209,000	$ 200,000
50310	OFFICE SUPPLIES	$ 24,000	$ 19,000	$ 11,474	$ 19,433	$ 24,058	$ 24,200	$ 24,691
50340	OPERATING EXPENSES	$ 2,000	$ 2,000	$ 375	$ 1,326	$ 5,250	$ 3,000	$ 1,000
	TOTAL APPROPRIATIONS	**$ 632,565**	**$ 605,464**	**$ 375,134**	**$ 550,118**	**$ 559,704**	**$ 606,234**	**$ 551,656**
	TOTAL APPROPRIATIONS LESS TAXI GRANT	**$ 426,565**	**$ 414,464**	**$ 285,979**	**$ 398,665**	**$ 387,593**	**$ 397,234**	**$ 351,656**





51530 - ASSESSOR

ACCOUNT	DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
50215	OUTSIDE SERVICES/CONTRACTS	$ 40,000	$ 44,000	$ 44,000	$ 44,000	$ 44,000	$ 44,000	$ 44,000
50216	OUTSIDE SERVICES/CONTRACTS-2	$ 4,200	$ 3,900		$ 3,809	$ 3,475	$ 3,500	$ 3,500
	TOTAL APPROPRIATIONS	**$ 44,200**	**$ 47,900**	**$ 44,000**	**$ 47,809**	**$ 47,475**	**$ 47,500**	**$ 47,500**



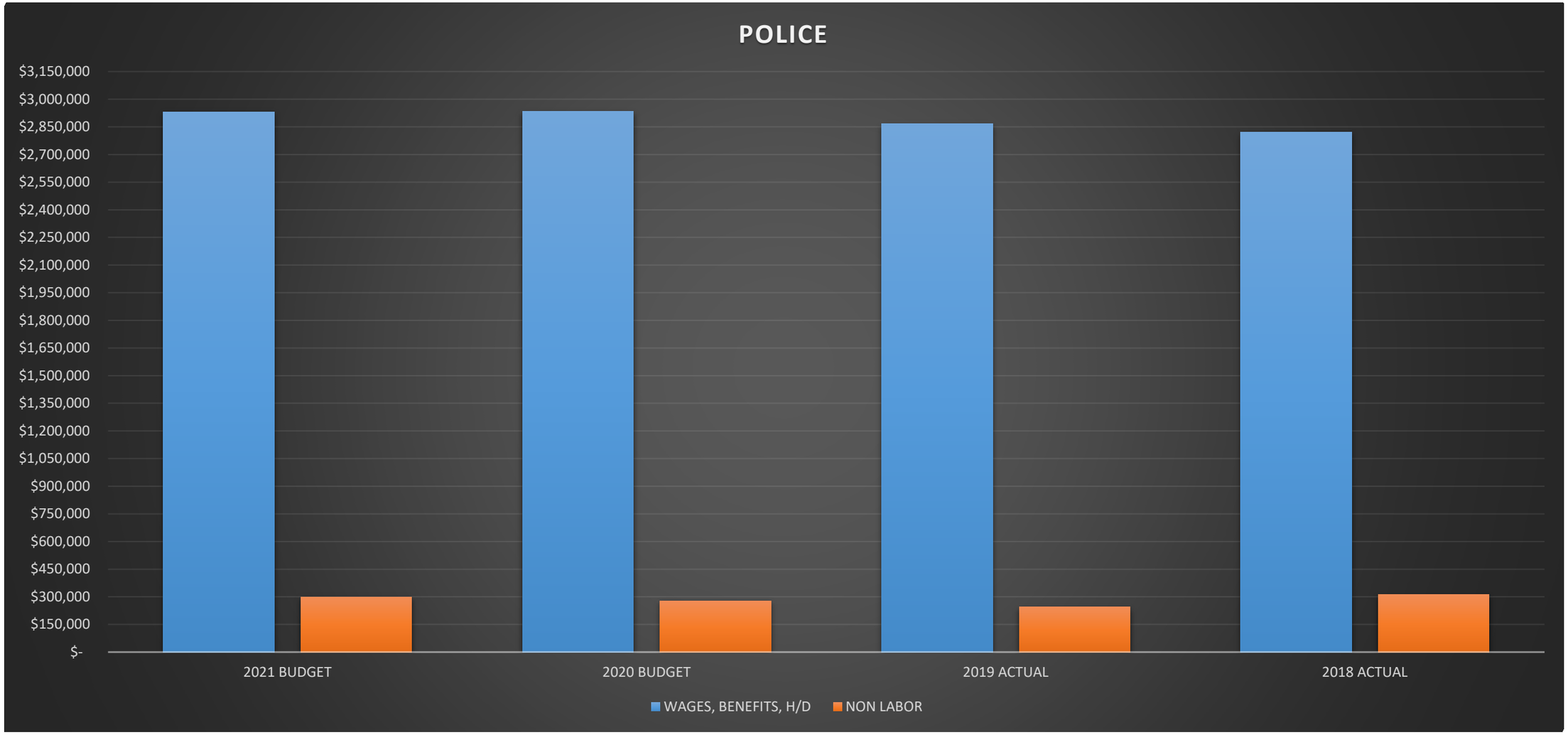
55100 - COMMUNITY COMMITMENT

DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
MUSEUM						$ 500	$ 500
HOLIDAY PROMOTION	$ 5,000	$ 5,000	$ 2,000	$ 888	$ 1,211	$ 1,500	$ 6,800
CITY BAND	$ -	$ 500		$ 500		$ 500	
ARTS COUNCIL					$ 75	$ 500	
AFFORDABLE TRANSPORTATION				$ 1,000		$ 1,000	
TOTAL APPROPRIATIONS	**$ 5,000**	**$ 5,500**	**$ 2,000**	**$ 2,388**	**$ 1,286**	**$ 4,000**	**$ 7,300**

52100 - LAW ENFORCEMENT

ACCOUNT	DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
50110	SALARIES	$ 95,824	$ 107,132	$ 66,839	$ 105,783	$ 101,912	$ 104,900	$ 101,903
50120	WAGES	$ 1,551,220	$ 1,528,318	$ 933,796	$ 1,489,425	$ 1,444,436	$ 1,483,607	$ 1,409,584
50122	WAGES - DISPATCH	$ 320,355	$ 321,320	$ 183,317	$ 325,923	$ 328,734	$ 313,757	$ 311,294
50123	WAGES - COMMUNITY SERVICE OFFICER	$ 22,362	$ 21,852	$ 12,428	$ 26,744	$ 12,684	$ 21,404	$ 11,980
50125	OVERTIME - DISPATCH	$ 11,500	$ 13,000	$ 5,842	$ 11,330	$ 9,778	$ 13,000	$ 13,000
50126	OVERTIME	$ 123,000	$ 123,000	$ 80,275	$ 116,350	$ 149,919	$ 123,000	$ 84,000
50127	WAGES - PART TIME-CROSSING GUARDS	$ 20,600	$ 20,600	$ 3,865	$ 15,261	$ 15,634	$ 20,600	$ 20,000
50151	EMPLOYEE BENEFITS	$ 385,811	$ 380,667	$ 230,113	$ 355,167	$ 353,096	$ 343,114	$ 327,438
50152	HEALTH INSURANCE	$ 400,437	$ 417,599	$ 256,951	$ 420,028	$ 405,290	$ 436,743	$ 432,839
50190	TRAINING	$ 34,760	$ 31,260	$ 14,932	$ 24,906	$ 30,372	$ 31,260	$ 30,000
50210	TELEPHONE	$ 16,500	$ 15,600	$ 11,147	$ 24,432	$ 22,500	$ 26,000	$ 24,000
50214	EQUIPMENT RENTAL	$ 2,000	$ 1,800	$ 1,752	$ 1,704	$ 1,752	$ 1,800	$ 1,700
50215	OUTSIDE SERVICES/CONTRACTS	$ 45,500	$ 43,500	$ 35,478	$ 15,484	$ 49,401	$ 44,000	$ 41,000
50217	OUTSIDE SERVICES/CONTRACTS-3	$ 2,000	$ 1,500	$ 85	$ 950	$ 590	$ 1,500	$ 1,000
50240	EQUIPMENT MAINTENANCE	$ 23,400	$ 23,400	$ 15,399	$ 18,321	$ 17,041	$ 23,400	$ 21,800
50241	DANE COM FEES	$ 26,000	$ 26,000	$ 17,500	$ 12,972	$ 28,645	$ 24,000	$ 24,000
50330	VEHICLE EXPENSE	$ 17,200	$ 17,200	$ 6,048	$ 15,365	$ 16,131	$ 17,000	$ 17,000
50335	VEHICLE FUEL	$ 30,000	$ 30,000	$ 15,611	$ 34,437	$ 36,452	$ 30,000	$ 30,000
50340	OPERATING EXPENSES	$ 50,500	$ 50,500	$ 37,969	$ 64,974	$ 67,824	$ 50,500	$ 49,900
50390	UNIFORM ALLOWANCE	$ 31,200	$ 31,200	$ 12,939	$ 27,412	$ 32,596	$ 34,200	$ 36,200
50393	HOOPS WITH HERO'S							
50394	BUDDY BENCHES			$ 625				
50395	POLICE SAFETY CAMP	$ 5,000	$ 5,000	$ 2,091		$ 2,295	$ 5,000	$ 5,000
50396	GRANT EXPENDITURES	$ 15,000			$ 1,700	$ 4,401		
50397	SHOP WITH A COP				$ 313	$ 280		
50398	PAUL KRABY MEMORIAL				$ 1,005	$ 924		
	TOTAL APPROPRIATIONS	**$ 3,230,170**	**$ 3,210,448**	**$ 1,945,002**	**$ 3,109,986**	**$ 3,132,687**	**$ 3,148,785**	**$ 2,993,638**

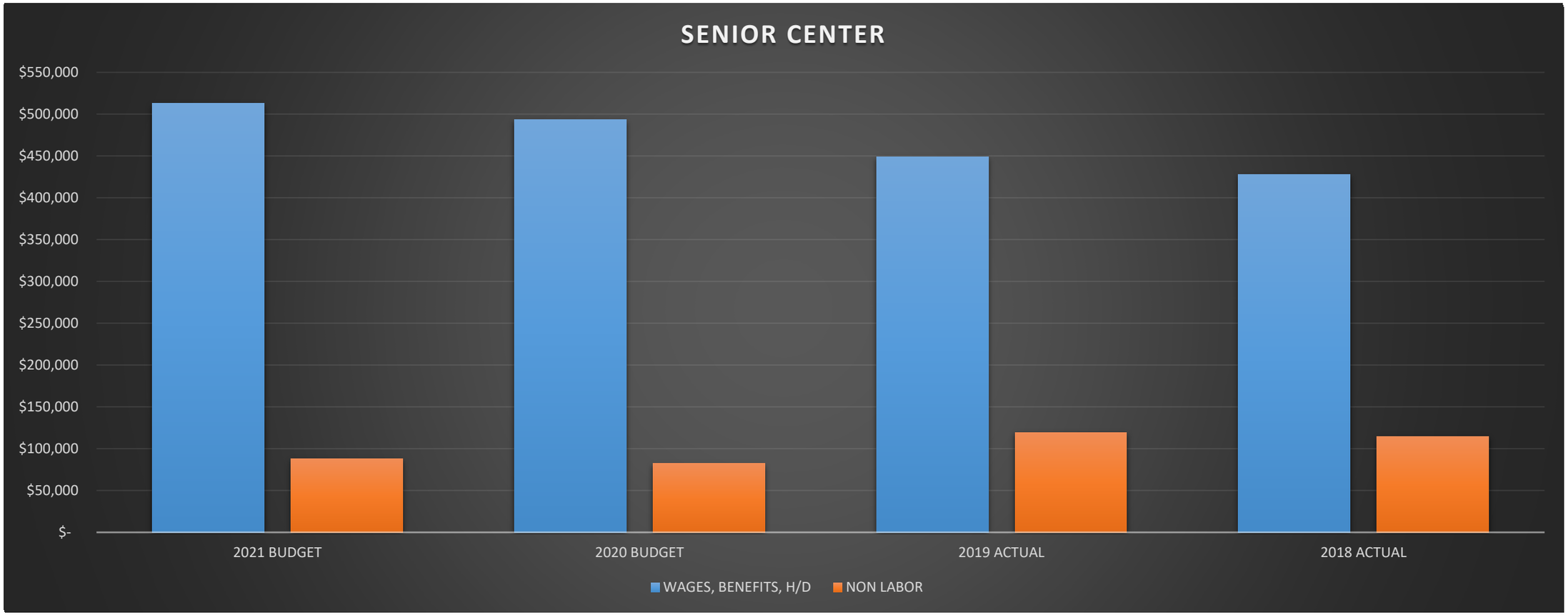
52100 - LAW ENFORCEMENT



54600 - SENIOR CENTER

ACCOUNT	DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
50110	SALARIES	$ 76,488	$ 74,970	$ 46,135	$ 74,011	$ 71,327	$ 73,277	$ 71,225
50120	WAGES	$ 156,667	$ 153,731	$ 109,262	$ 144,111	$ 139,743	$ 139,358	$ 136,035
50121	WAGES - SENIOR CASE MGMT.	$ 124,278	$ 121,621	$ 60,683	$ 98,514	$ 91,732	$ 119,250	$ 114,604
50151	EMPLOYEE BENEFITS	$ 50,596	$ 49,513	$ 29,883	$ 45,286	$ 44,647	$ 43,997	$ 43,560
50152	HEALTH INSURANCE	$ 104,832	$ 93,764	$ 63,118	$ 87,276	$ 80,104	$ 75,069	$ 62,535
50202	FOUNDATION GRANT	$ 19,000	$ 16,000	$ 10,959	$ 36,289	$ 35,172		
50204	KITCHEN FUND	$ 15,000	$ 13,000	$ 10,407	$ 16,061	$ 16,520	$ 8,000	$ 7,000
50210	TELEPHONE	$ 1,100	$ 700	$ 686	$ 2,293	$ 2,225	$ 2,500	$ 2,500
50212	TRAVEL/CONFERENCE	$ 3,000	$ 3,000	$ 574	$ 3,571	$ 1,803	$ 3,000	$ 3,000
50215	OUTSIDE SERVICES/NUTRITION							
50220	UTILITIES	$ 21,000	$ 21,000	$ 10,445	$ 20,777	$ 21,924	$ 21,000	$ 21,000
50240	BUILDING MAINTENANCE	$ 10,000	$ 10,550	$ 15,648	$ 22,331	$ 21,801	$ 19,000	$ 19,000
50313	PROGRAMS/PUBLICITY	$ 4,000	$ 4,000	$ 516	$ 3,477	$ 2,041	$ 4,000	$ 3,000
50315	ADS & PUBLICATIONS	$ 3,000	$ 3,000	$ 1,068	$ 2,445	$ 1,984	$ 3,000	$ 3,000
50325	ADMINISTRATION EXPENSE	$ 500	$ 500				$ 1,100	$ 1,100
50340	OPERATING EXPENSES	$ 11,000	$ 10,000	$ 4,077	$ 11,770	$ 10,873	$ 10,000	$ 10,000
50342	OPERATING EXPENSES-SALES TAX			$ 3	$ 84	$ 314		
50350	REPAIRS/MAINTENANCE	$ 400	$ 400		$ 400	$ 193	$ 400	$ 400
	TOTAL APPROPRIATIONS	**$ 600,860**	**$ 575,749**	**$ 363,464**	**$ 568,696**	**$ 542,403**	**$ 522,951**	**$ 497,959**

54600 - SENIOR CENTER



FUND 245 - OPERA HOUSE FUND

DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
ESTIMATED REVENUES							
TICKET SALES	$ 749,810	$ 627,787	$ 95,119	$ 634,454	$ 568,347	$ 599,241	$ 604,776
REVENUE-FEES	$ 68,964	$ 77,712	$ 560	$ 70,787	$ 46,072	$ 45,542	$ 45,963
OTHER TAXABLE SALES	$ 8,000		$ 140	$ 1,304			$ 200
MEMBERSHIPS	$ 85,000	$ 120,000	$ 40,301	$ 126,494	$ 110,479	$ 110,000	$ 110,000
ANNUAL PUBLICATION	$ 12,500	$ 16,000	$ 2,498	$ 13,482	$ 31,216	$ 15,000	$ 12,500
TAX EXEMPT SALES	$ 1,000	$ 1,000		$ 1,350	$ 675	$ 1,000	$ 1,000
INTEREST			$ 10	$ 472	$ 18		
DONATIONS	$ 5,000	$ 5,000	$ 4,198	$ 6,076	$ 5,836	$ 5,000	$ 5,000
TRANSFER IN - GENERAL FUND	$ 182,000	$ 182,000	$ 182,000	$ 165,000	$ 171,231	$ 165,000	$ 171,231
SURPLUS				12,996			
TOTAL ESTIMATED REVENUES	$ 1,112,274	$ 1,029,499	$ 324,826	$ 1,032,415	$ 933,874	$ 940,783	$ 950,670
APPROPRIATIONS							
SALARIES	$ 82,128	$ 80,487	$ 49,944	$ 79,462	$ 76,559	$ 78,833	$ 76,558
WAGES	$ 100,332	$ 98,209	$ 54,037	$ 97,323	$ 95,303	$ 97,251	$ 94,374
WAGES - PART TIME SEASONAL/TEMPORARY	$ 10,000	$ 10,000			$ 3,008	$ 10,000	$ 10,000
EMPLOYEE BENEFITS	$ 27,157	$ 26,762	$ 14,809	$ 24,879	$ 24,948	$ 25,879	$ 25,293
HEALTH INSURANCE	$ 45,126	$ 51,327	$ 30,429	$ 41,005	$ 15,884	$ 13,915	$ 31,934
TELEPHONE				$ 846	$ 207	$ 3,500	$ 3,500
OUTSIDE SERVICES/CONTRACTS-2	$ 47,760	$ 47,712	$ 9,337	$ 50,829	$ 43,281	$ 45,542	$ 45,963
EQUIPMENT MAINTENANCE	$ 5,000	$ 5,000	$ 11,076	$ 3,824	$ 13,719	$ 5,000	$ 5,000
SALES TAX			$ 8	$ 3,683			
ADS & PUBLICATIONS	$ 80,000	$ 110,000	$ 4,025	$ 109,838	$ 101,474	$ 90,000	$ 85,000
SUBSCRIPTIONS/DUES	$ 2,500	$ 2,900	$ 635	$ 3,235	$ 2,852	$ 2,500	$ 2,000
OPERATING EXPENSES	$ 25,000	$ 25,000	$ 10,125	$ 28,853	$ 20,008	$ 25,000	$ 20,000
OPERATING EXPENSES-ADVERTISING	$ 15,000	$ 17,000	$ 3,866	$ 17,569	$ 11,698	$ 17,000	$ 17,000
OPERATING EXPENSES-GUARANTEES	$ 579,500	$ 456,500	$ 70,792	$ 523,803	$ 448,548	$ 418,400	$ 435,850
OPERATING EXPENSES-HOSPITALITY	$ 52,600	$ 43,700	$ 10,056	$ 52,305	$ 57,020	$ 40,000	$ 58,948
OPERATING EXPENSES-MISC EVENT EXPENSES	$ 5,000	$ 5,000	$ 456	$ 4,816	$ 3,200	$ 5,000	$ 5,000
OPERATING EXPENSES-CONTRACT LABOR/RENTAL	$ 35,000	$ 30,000	$ 4,675	$ 28,139	$ 26,970	$ 30,000	$ 20,000
APPROPRIATIONS	$ 1,112,104	$ 1,009,597	$ 274,270	$ 1,070,409	$ 944,679	$ 907,820	$ 936,420
NET OF REVENUES/APPROPRIATIONS - FUND 245	**$ 170**	**$ 19,902**	**$ 50,556**	**$ (37,994)**	**$ (10,805)**	**$ 32,963**	**$ 14,250**

Opera House Budget Memo
Oct 1st, 2020

Successes

- For more than a decade the Opera House has enjoyed huge success. The Stoughton Opera House has now firmly established its larger role in the overall cultural landscape of Dane County.
- Our success has lead to positive economic impacts for the City of Stoughton and shown that the Opera House should be a central component in any long-term economic development strategy.

2021 Budget Request

- I have submitted a budget request for 2021 that I believe will be adequate to keep the Opera House afloat through the coming year. A modest increase from $182,000 to $196,000.
- I have created detailed budget documents for multiple scenarios in 2021: events occurring in the fall & spring, events only occurring in the fall, and no events occurring all year.
- In each budgetary scenario the requested transfer into the Opera House fund from the general fund remains the same, but adaptations in Opera House operations will be required in realtime as the pandemic continues to unfold.

Opera House Fund Balance

- There is a very serious situation that has continued to develop with the Opera House fund balance. For more than a decade there has been a growing deficit in the fund.
- I believe the negative fund balance developed due to several key factors:
    1. Financial buy-in from the City has been unsteady during a time of unprecedented growth for the facility.
    2. The Opera House has succeeded in affecting economic benefit on the wider business community, but has failed to monetize the venue itself (most clearly in the complete absence of concessions sales).
    3. Most performing arts centers begin operations already receiving annual assistance from a non-profit endowment fund, the former Friends of the Opera House dissolved following the completion of the restoration. The Stoughton Opera House Friends Association (SOHFA) was not formed until 2014. SOHFA is working to build an endowment, but contributions over the last 6 years have been in the form of nearly $300,000 in capital improvements - including $50,000 in 2020 to speed the development of first floor concessions facilities.
- Prior to the pandemic taking hold I still believed that it was possible to stop the negative fund growth and begin to shrink the deficit through the development of the first floor spaces. Given the projected losses for 2020, it has become clear that the decision point has been moved up to late 2021.

Options

- Quitting now isn't an option: One way or another the City needs to continue to fund current Operations through 2021. There are substantial contractual obligations currently on the books as well as hundreds of thousands of dollars in liability to ticket holders. This level of cash outflow contraindicates simply shutting the doors.
- The City could commit to sustainable funding: The transfer amount in recent years evolved piecemeal over more than a decade. It is only in the last few years - particularly since the creation of the IT Director position, that the level of need has become less opaque. To give you an idea, we have been in the $175k range - the City would need to commit to something closer to the $225k-$250k range in 2022. The Opera House would also need to continue to develop the facility and identify new revenue streams.

- This is why we can't have nice things: The City could determine that the economic benefits of operating a performance venue don't outweigh the costs. We could develop an Operating Model that would be a return to the Opera House of the early 2000s, retaining the heritage site aspect, but losing the Creative Economy driver component.

Recommendations:
I would not have spent the amount of time and energy that I have on the development of the Opera House if I didn't fully believe it is not only a huge asset right now, but will become an even greater asset in the future.
Despite the heart of the concert industry being ripped out by the global pandemic, I truly believe that we will see an Arts Economy boom like nothing that has come before once we are post-covid. It would be tragic after the years of hard work to drop the ball just at the moment that the Opera House needs to take the lead.
There will be a long economic recovery ahead, but I believe the Opera House is a big reason why Stoughton is well positioned to come out even stronger on the other side.

I have materials regarding the history of funding for the Opera House and performance trends over the last two decades. I also have data regarding estimated economic impact of the Opera House in Stoughton during that time. I know that Jamin can speak to the current fund balance as well as the projected 2020 impact.

I'm happy to present this information, which is somewhat wider in scope than the 2021 budget, at the COW meeting or take it up at a separate meeting in the future. I believe that the decision point on 2022 and the future of the Opera House will come in August or September of 2021, so something to think about.

Respectfully submitted,

William Brehm
Director
Stoughton Opera House

STOUGHTON OPERA HOUSE FINANCIAL SUMMARY

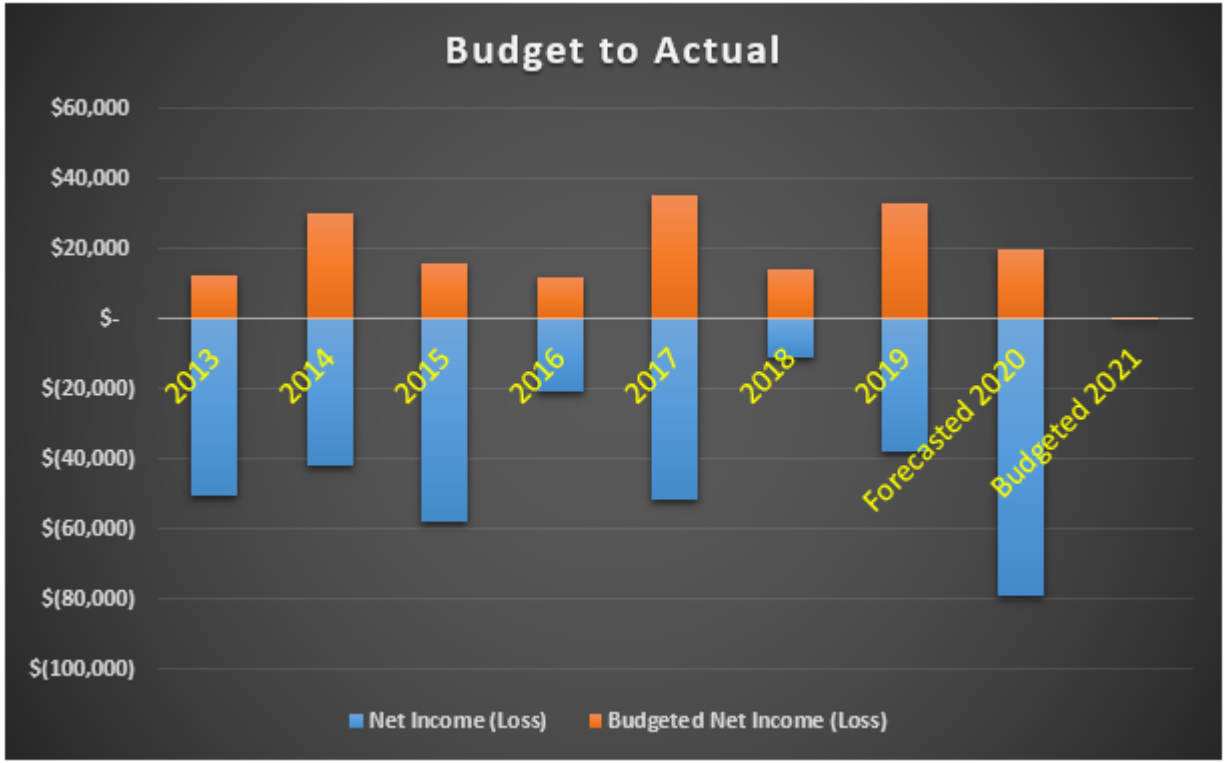
STOUGHTON OPERA HOUSE

- Financial struggles have persisted for a number of years
  - By 2011, the Opera House's Fund balance was ($108,700)
  - Existing City Transfer methodology is not sufficient to support the existing operating model
- Conversations regarding the Opera House's financial state should have started in 2011

STOUGHTON OPERA HOUSE

	Net Income (Loss)	Budgeted Net Income (Loss)	Variance Budget to Actual	Fund Balance	Unreserved Fund Balance	Transfer in from City
2013	$ (50,431)	$ 12,343	$ (62,774)	$ (57,772)	$ (88,272)	$ -
2014	$ (42,012)	$ 29,922	$ (71,934)	$ (99,784)	$ (129,534)	$ -
2015	$ (57,693)	$ 16,012	$ (73,705)	$ (157,477)	$ (215,827)	$ 131,104
2016	$ (20,490)	$ 11,862	$ (32,352)	$ (177,967)	$ (247,842)	$ 143,506
2017	$ (51,654)	$ 35,008	$ (86,662)	$ (229,621)	$ (331,496)	$ 170,491
2018	$ (10,808)	$ 14,250	$ (25,058)	$ (240,429)	$ (285,304)	$ 171,231
2019	$ (37,995)	$ 32,963	$ (70,958)	$ (278,424)	$ (361,299)	$ 165,000
Forecasted 2020	$ (79,000)	$ 19,902	$ (98,902)	$ (357,699)	$ (435,549)	$ 182,000
Budgeted 2021		$ 170				$ 182,000

STOUGHTON OPERA HOUSE



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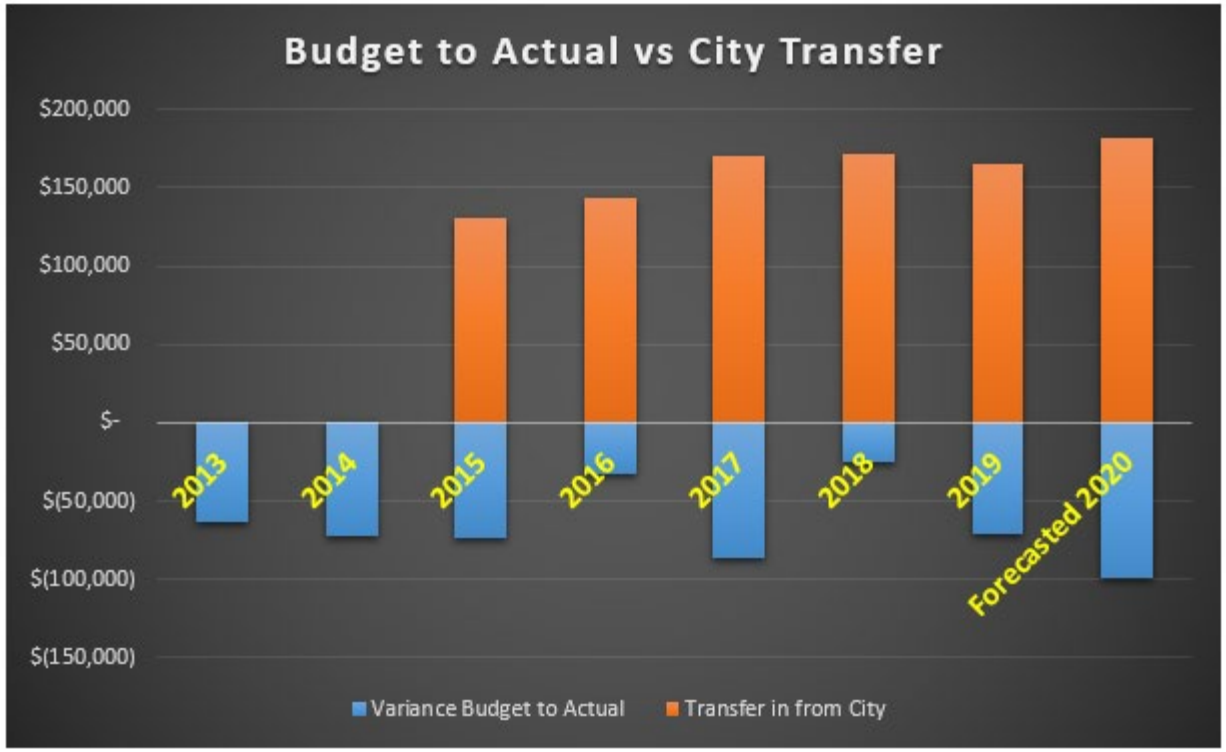

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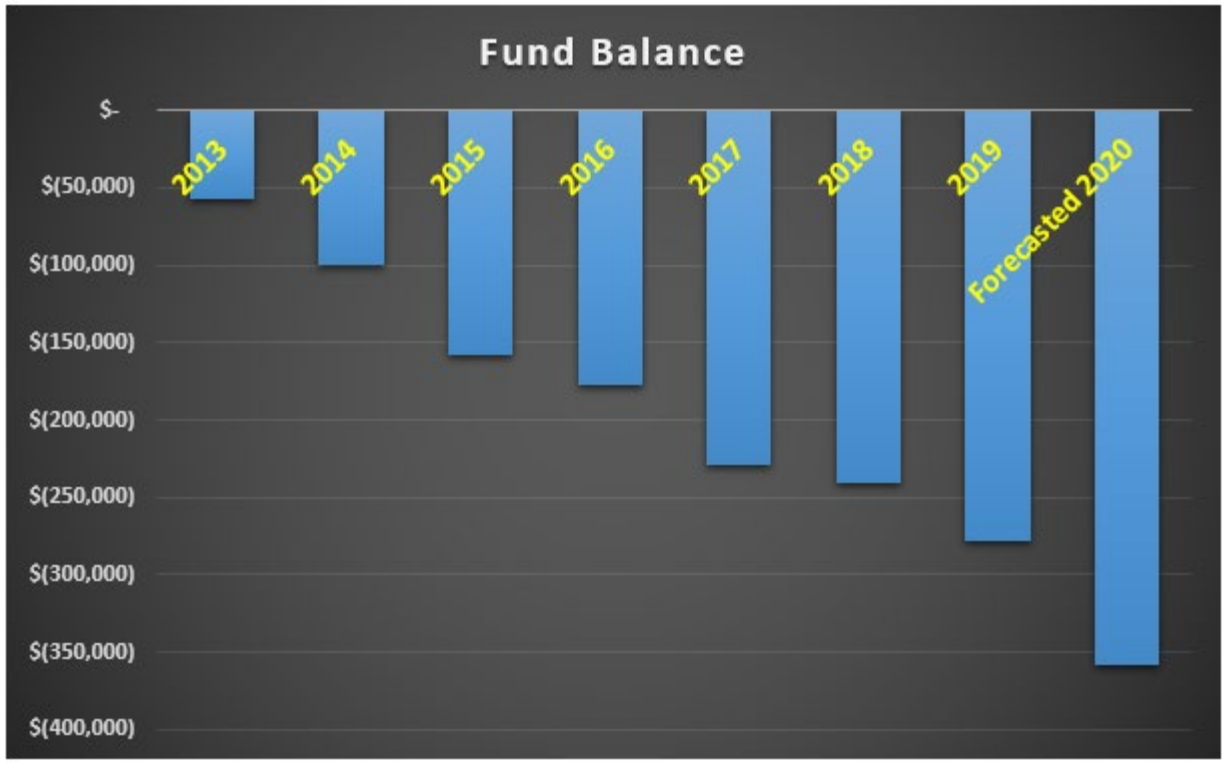
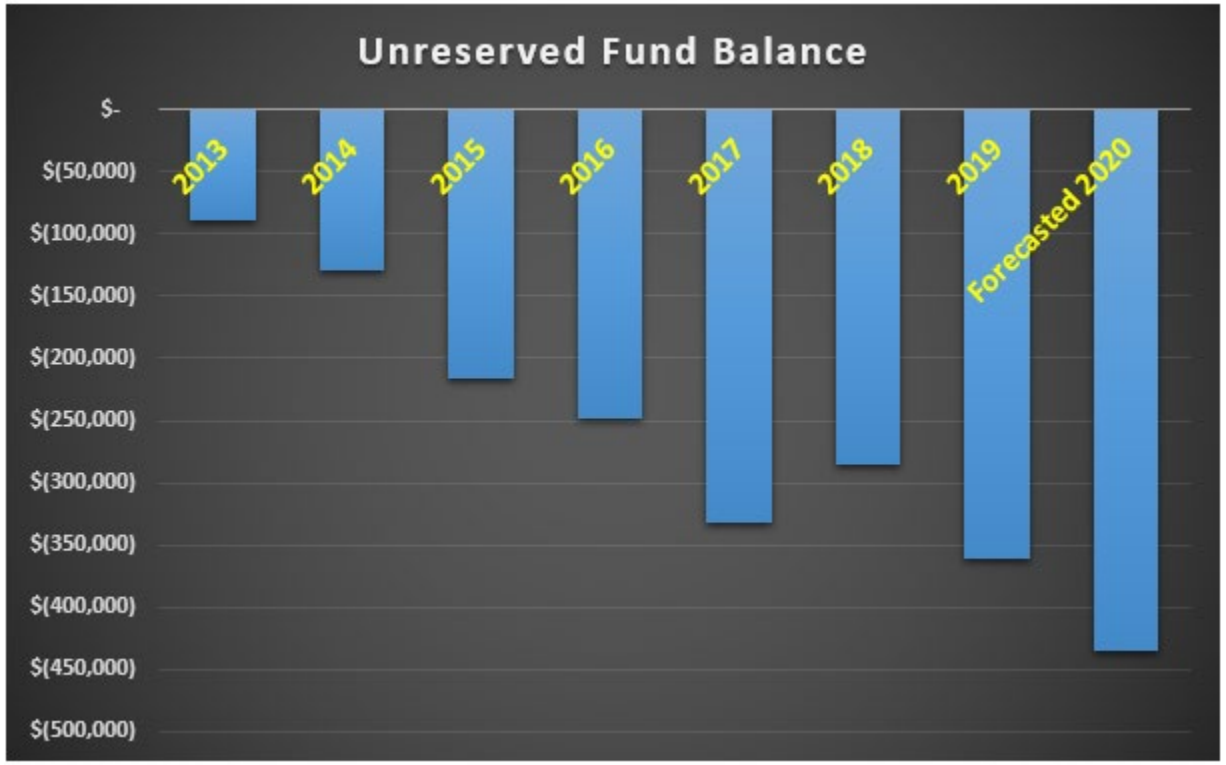


STOUGHTON OPERA HOUSE



STOUGHTON OPERA HOUSE

- Forecasted 2020 Financial Results
  - $80,000 forecasted loss
  - ($361,000) Fund Balance
  - ($439,000) Unreserved Fund Balance

STOUGHTON OPERA HOUSE

- Based on the Opera House's 9/30/20 Balance Sheet the following cash inflows/outflows would occur if the Opera House were to cease operations
  - Amounts due to the City of Stoughton $196,000
  - Amounts due from artists $78,000
  - Amounts due to vendors $5,000
  - Amounts due to patrons $238,000
  - Total cash outflow of $361,000

STOUGHTON OPERA HOUSE

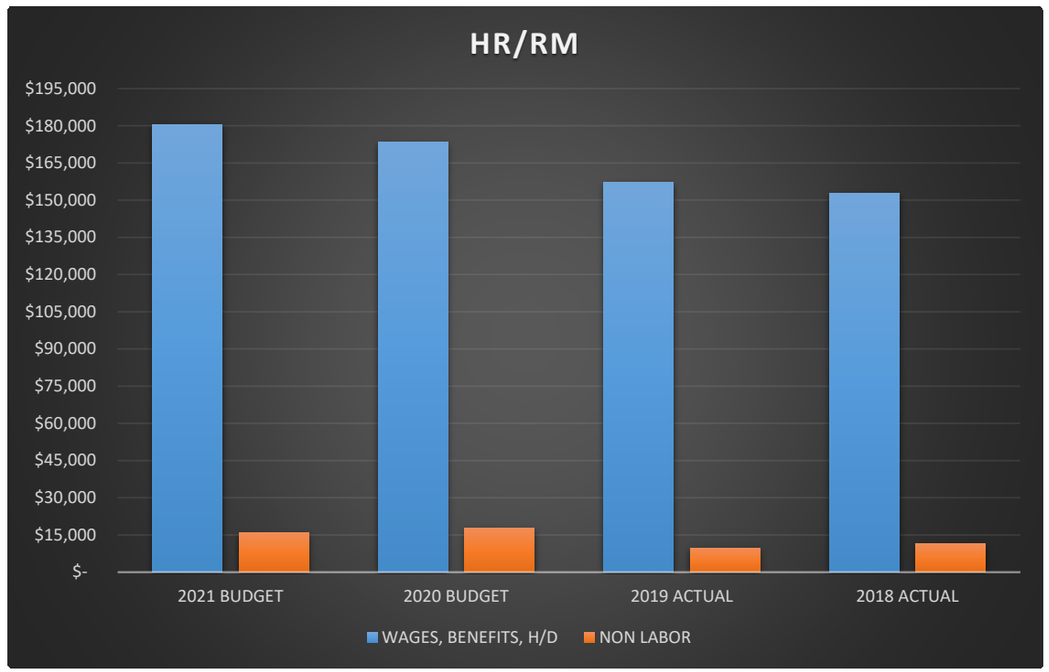
- Pandemic aside, here is what we know
  - Existing City Transfer methodology is not sufficient to support the existing operating model and the negative fund balance will continue to increase
  - If the City will not increase the transfer amount the Opera House must do the following (or a mixture of):
    - Reduce costs by a considerable amount
    - Increase revenues by a considerable amount
    - Attract more profitable shows
    - Reduce the number of shows that do not turn a profit
  - Operations will eventual cease if the City is not willing to invest additional funds into the Opera House and/or the operating model cannot be altered enough to turn an annual profit.

FUND 245 - OPERA HOUSE FUND - 2021 SCENARIOS

DESCRIPTION	2021 FALL SHOWS	2021 NO SHOWS	2021 SPRING & FALL SHOWS	2020 AMENDED BUDGET	2019 ACTIVITY	2018 ACTIVITY	2017 ACTIVITY
ESTIMATED REVENUES							
TICKET SALES	$ 567,685	$ -	$ 749,810	$ 627,787	$ 634,454	$ 568,347	$ 590,883
REVENUE-FEES	$ 63,466	$ -	$ 68,964	$ 77,712	$ 70,787	$ 46,072	$ 52,275
OTHER TAXABLE SALES	$ 200	$ -	$ -		$ 1,304		
MEMBERSHIPS	$ 40,000	$ 30,000	$ 85,000	$ 120,000	$ 126,494	$ 110,479	$ 108,577
ANNUAL PUBLICATION	$ 5,000	$ -	$ 12,500	$ 16,000	$ 13,482	$ 31,216	$ 5,746
TAX EXEMPT SALES (Room Rentals)	$ 8,000	$ -	$ 9,000	$ 1,000	$ 1,350	$ 675	$ 1,113
DONATIONS	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 6,076	$ 5,836	$ 5,017
TRANSFER IN - GENERAL FUND	**$ 195,638**	**$ 195,638**	**$ 195,638**	$ 182,000	$ 165,000	$ 171,231	$ 170,491
SURPLUS					12,996		
TOTAL ESTIMATED REVENUES	$ 884,989	$ 230,638	$ 1,125,912	$ 1,029,499	$ 1,031,943	$ 933,856	$ 934,102
APPROPRIATIONS							
SALARIES	**$ 81,278**	**$ 81,278**	**$ 82,128**	$ 80,487	$ 79,462	$ 76,559	$ 74,844
WAGES	**$ 46,081**	**$ 46,081**	**$ 100,332**	$ 98,209	$ 97,323	$ 95,303	$ 92,219
WAGES - PART TIME SEASONAL/TEMPORARY	**$ 17,500**	**$ 11,800**	**$ 10,000**	$ 10,000		$ 3,008	$ 8,682
EMPLOYEE BENEFITS	**$ 20,935**	**$ 20,935**	**$ 27,157**	$ 26,762	$ 24,879	$ 24,948	$ 24,856
HEALTH INSURANCE	**$ 29,844**	**$ 29,844**	**$ 45,126**	$ 51,327	$ 41,005	$ 15,884	$ 32,242
TELEPHONE					$ 846	$ 207	$ 4,695
OUTSIDE SERVICES/CONTRACTS-2 - ticket fees we pay	$ 45,440	$ 10,000	$ 47,760	$ 47,712	$ 50,829	$ 43,281	$ 49,620
EQUIPMENT MAINTENANCE - includes first floor items	$ 15,000	$ 5,000	$ 5,000	$ 5,000	$ 3,824	$ 13,719	$ 4,709
ADS & PUBLICATIONS - 1 Print Sheet & All digital Brochure	$ 35,000	$ -	$ 80,000	$ 110,000	$ 109,838	$ 101,474	$ 94,858
SUBSCRIPTIONS/DUES	$ 2,500	$ 2,500	$ 2,500	$ 2,900	$ 3,235	$ 2,852	$ 2,105
OPERATING EXPENSES	$ 25,000	$ 12,500	$ 25,000	$ 25,000	$ 28,853	$ 20,008	$ 21,857
OPERATING EXPENSES-ADVERTISING (Digital)	$ 10,000	$ 5,000	$ 15,000	$ 17,000	$ 17,569	$ 11,698	$ 22,116
OPERATING EXPENSES-GUARANTEES	$ 430,000	$ -	$ 579,500	$ 456,500	$ 523,803	$ 448,548	$ 467,030
OPERATING EXPENSES-HOSPITALITY	$ 41,250	$ -	$ 52,600	$ 43,700	$ 52,305	$ 57,020	$ 62,828
OPERATING EXPENSES-MISC EVENT EXPENSES	$ 5,000	$ -	$ 5,000	$ 5,000	$ 4,816	$ 3,200	$ 3,751
OPERATING EXPENSES-CONTRACT LABOR/RENTAL	$ 45,450	$ 5,000	$ 35,000	$ 30,000	$ 28,139	$ 26,970	$ 19,392
APPROPRIATIONS	$ 850,278	$ 229,938	$ 1,112,103	$ 1,009,597	$ 1,066,726	$ 944,679	$ 985,804
NET OF REVENUES/APPROPRIATIONS - FUND 245	**$ 34,711**	**$ 700**	**$ 13,809**	**$ 19,902**	**$ (34,783)**	**$ (10,823)**	**$ (51,702)**

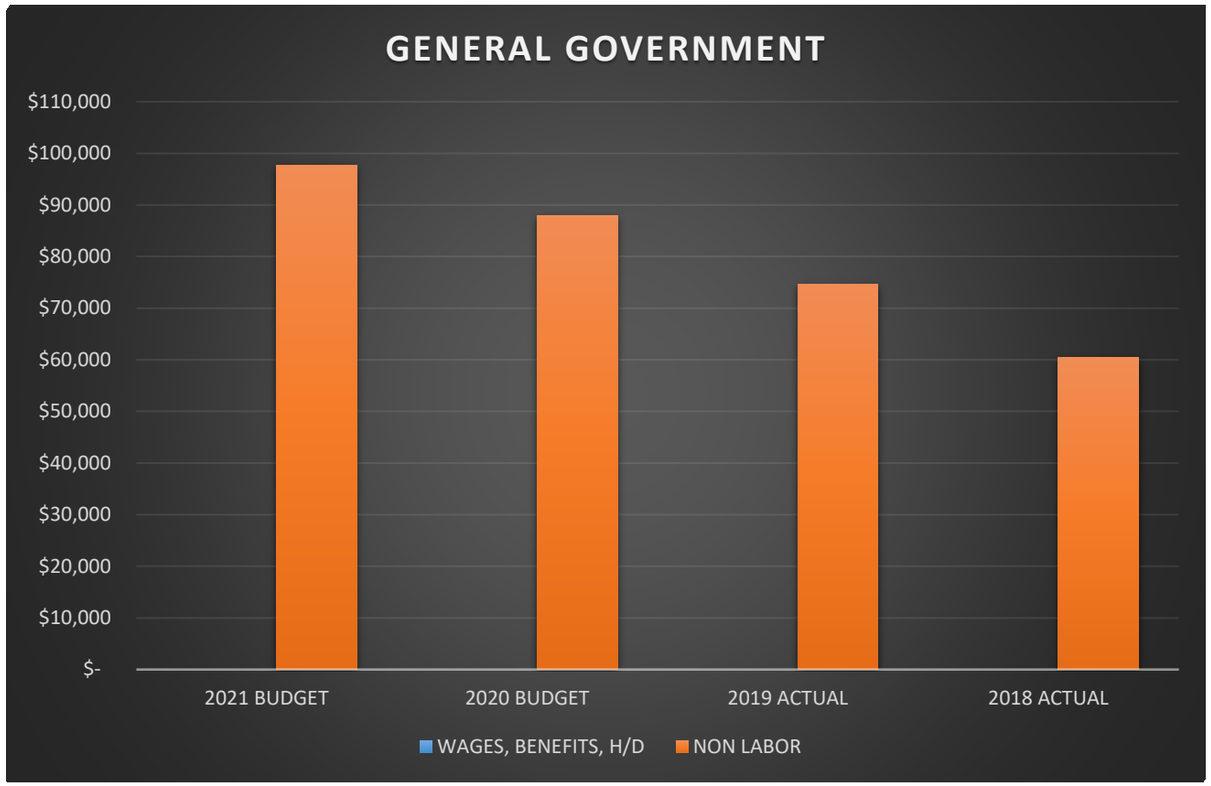
51550 - HUMAN RESOURCES/RISK MANAGEMENT

ACCOUNT	DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
50110	SALARIES	$ 95,177	$ 93,269	$ 58,279	$ 92,090	$ 88,684	$ 91,338	$ 88,634
50120	WAGES	$ 42,732	$ 38,948	$ 24,248	$ 38,428	$ 36,987	$ 37,942	$ 36,837
50151	EMPLOYEE BENEFITS	$ 20,300	$ 19,385	$ 11,803	$ 18,533	$ 18,498	$ 18,698	$ 18,005
50152	HEALTH INSURANCE	$ 22,426	$ 21,916	$ 14,725	$ 8,142	$ 8,743	$ 8,018	$ 8,587
50190	TRAINING	$ 3,000	$ 3,000	$ 181	$ 508	$ 438	$ 3,000	$ 1,500
50210	TELEPHONE	$ 600	$ 480	$ 599	$ 609	$ 565	$ 750	$ 1,800
50211	POSTAGE	$ 50			$ 21	$ 32	$ 100	$ 100
50212	TRAVEL/CONFERENCE		$ 2,000		$ 465	$ 944	$ 1,950	$ 1,950
50310	OFFICE SUPPLIES	$ 2,000	$ 2,000	$ 1,024	$ 3,559	$ 2,224	$ 2,000	$ 2,000
50315	ADS & PUBLICATIONS	$ 1,000	$ 1,000	$ 99	$ 864	$ 286	$ 10,000	$ 1,500
50340	OPERATING EXPENSES	$ 9,290	$ 9,290	$ 7,040	$ 3,781	$ 6,871	$ 13,790	$ 11,000
	TOTAL APPROPRIATIONS	**$ 196,575**	**$ 191,288**	**$ 117,998**	**$ 167,000**	**$ 164,272**	**$ 187,586**	**$ 171,913**



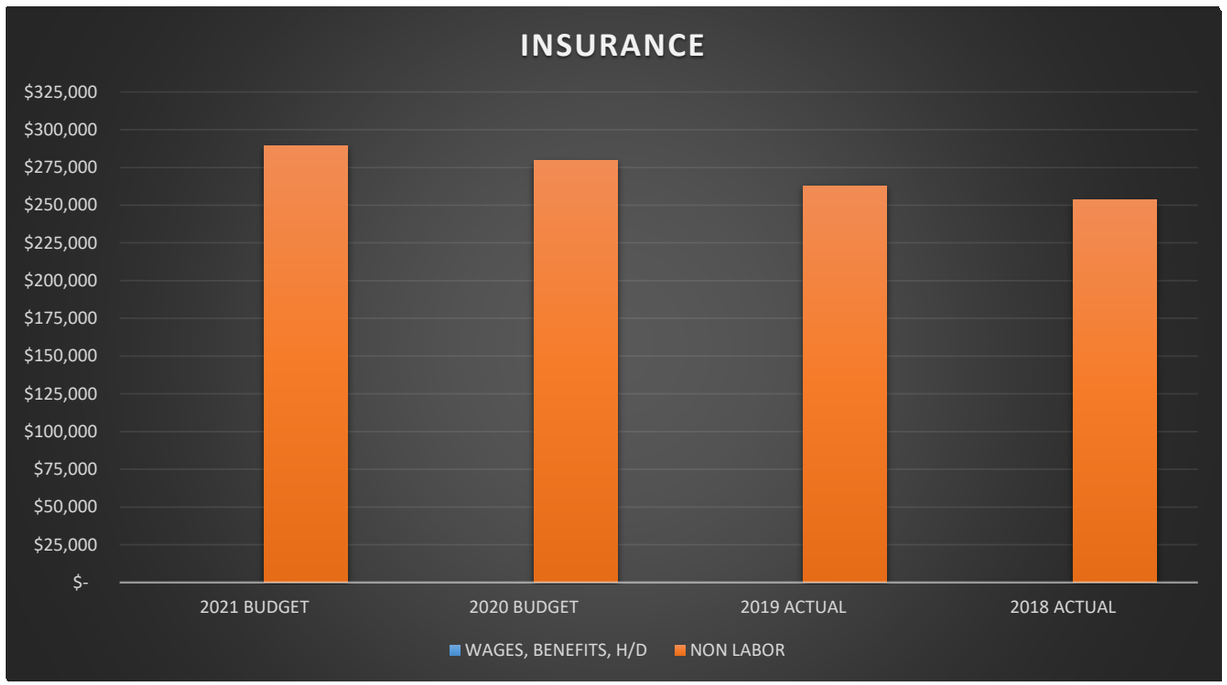
51900 - OTHER GENERAL GOVERNMENT

ACCOUNT	DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
50151	EMPLOYEE BENEFITS					$ (7,924)		$ 50,000
50153	SELF INSURED LOSSES	$ 40,000	$ 31,000		$ 20,216	$ 4,884	$ 70,000	$ 25,000
50300	MISC EXPENSES	$ 57,700	$ 57,000	$ 56,815	$ 54,502	$ 63,544	$ 53,000	$ 49,500
	TOTAL APPROPRIATIONS	**$ 97,700**	**$ 88,000**	**$ 56,815**	**$ 74,718**	**$ 60,504**	**$ 123,000**	**$ 124,500**



51930 - INSURANCE

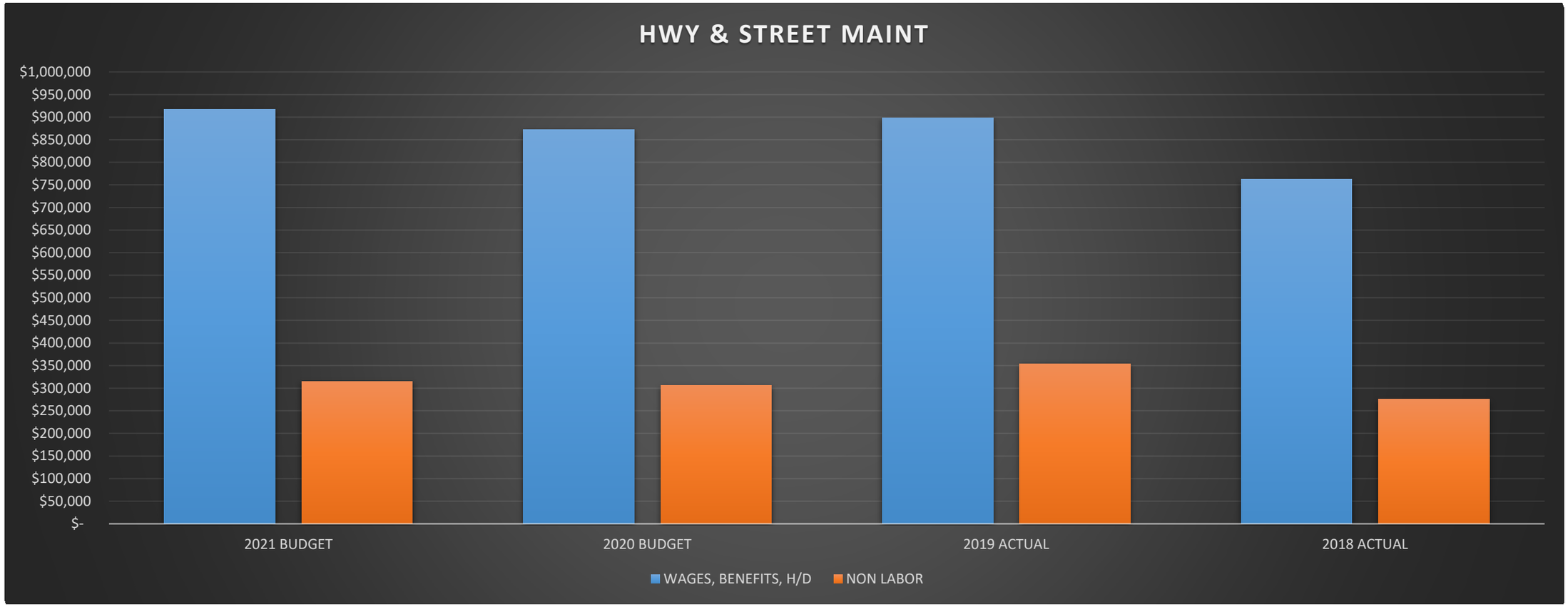
ACCOUNT	DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
50510	PROPERTY/LIABILITY INSURANCE	$ 28,716	$ 28,000	$ 28,153	$ 27,643	$ 27,413	$ 31,764	$ 30,839
50511	EXCESS LIABILITY INSURANCE	$ 2,506	$ 2,100	$ 2,088	$ 2,038	$ 1,280	$ 1,540	$ 1,400
50512	EMPLOYMENT PRACTICES LIABILITY	$ 6,110	$ 6,000	$ 5,313	$ 5,265	$ 5,454	$ 7,214	$ 7,214
50513	AUTO PHYSICAL DAMAGE INSURANCE	$ 46,304	$ 41,000	$ 42,403	$ 37,947	$ 33,487	$ 42,000	$ 34,186
50514	BOILER/MACHINERY INSURANCE	$ 2,085	$ 1,500	$ 1,891	$ 830	$ 1,022	$ 2,000	$ 1,097
50515	PROPERTY INSURANCE	$ 38,599	$ 28,000	$ 32,404	$ 26,428	$ 25,883	$ 27,152	$ 25,859
50516	CRIME INSURANCE	$ 773	$ 1,000	$ 703	$ 925	$ 773	$ 839	$ 839
50519	VOLUNTEER WORKERS COMP INSURANCE	$ 703	$ 500	$ 929	$ 348	$ 370	$ 600	$ 600
50520	WORKERS COMP. INSURANCE	$ 155,000	$ 165,000	$ 102,987	$ 155,467	$ 152,198	$ 164,655	$ 159,859
50523	UNEMPLOYMENT COMPENSATION	$ 8,500	$ 6,500	$ 8,882	$ 5,953	$ 5,716	$ 8,500	$ 11,000
	TOTAL APPROPRIATIONS	**$ 289,296**	**$ 279,600**	**$ 225,753**	**$ 262,844**	**$ 253,596**	**$ 286,264**	**$ 272,893**



5330 - HWY & STREET MAINT

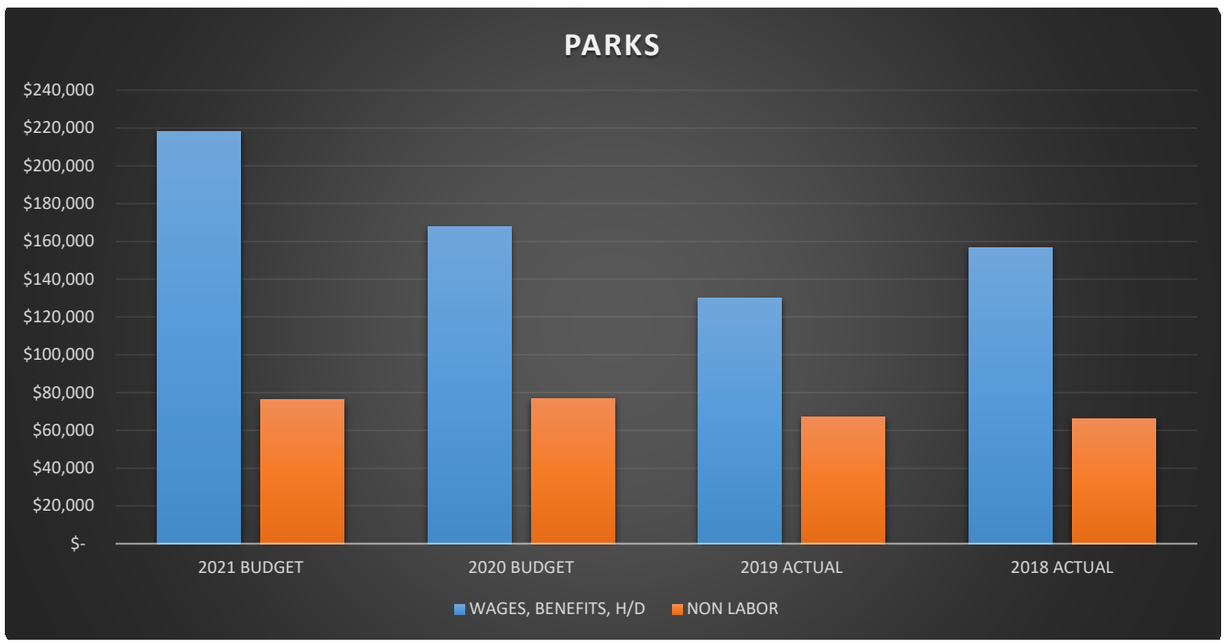
ACCOUNT	DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
50110	SALARIES	$ 60,078	$ 58,869	$ 36,643	$ 59,117	$ 62,676	$ 59,309	$ 56,316
50120	WAGES	$ 555,446	$ 534,189	$ 341,933	$ 549,297	$ 474,892	$ 526,113	$ 506,667
50126	OVERTIME	$ 20,500	$ 16,800	$ 13,571	$ 24,653	$ 18,428	$ 16,500	$ 16,500
50127	WAGES - PART TIME	$ 23,365	$ 22,085	$ 20,842	$ 28,730	$ 12,331	$ 21,442	$ 15,278
50151	EMPLOYEE BENEFITS	$ 94,487	$ 90,478	$ 57,477	$ 92,367	$ 80,748	$ 85,875	$ 84,041
50152	HEALTH INSURANCE	$ 162,928	$ 150,375	$ 105,342	$ 144,776	$ 113,179	$ 126,624	$ 144,515
50210	TELEPHONE	$ 3,000	$ 3,200	$ 1,885	$ 11,505	$ 3,136	$ 3,500	$ 3,085
50212	TRAVEL/CONFERENCE	$ 4,000	$ 4,000	$ 1,041	$ 4,451	$ 3,082	$ 4,000	$ 5,600
50215	CONTRACTED SERVICES/URBAN FORESTRY	$ 60,000	$ 55,000	$ 28,459	$ 68,670	$ 40,420	$ 56,000	$ 59,500
50220	UTILITIES	$ 50,000	$ 50,000	$ 26,130	$ 51,158	$ 30,302	$ 37,500	$ 35,000
50290	CONTRACTED SERVICES	$ 17,000	$ 16,000	$ 10,844	$ 13,913	$ 10,327	$ 13,000	$ 13,000
50300	MISC EXPENSES	$ 20,000	$ 20,000	$ 15,310	$ 11,783	$ 16,075	$ 20,000	$ 20,000
50302	PPE - PUBLIC WORKS	$ 3,000	$ 3,000	$ 2,227	$ 2,933	$ 2,325	$ 3,000	$ 3,000
50310	OFFICE SUPPLIES	$ 3,500	$ 3,500	$ 2,249	$ 4,566	$ 3,599	$ 3,500	$ 3,500
50335	VEHICLE FUEL	$ 38,500	$ 38,500	$ 23,686	$ 42,745	$ 37,907	$ 38,500	$ 40,000
50340	OPERATING EXPENSES	$ 73,000	$ 73,000	$ 47,527	$ 90,896	$ 82,875	$ 83,000	$ 86,000
50350	REPAIRS/MAINTENANCE	$ 4,000	$ 3,440	$ 4,773	$ 9,932	$ 1,400	$ 8,000	$ 3,000
50360	TREE PURCHASES - STREETS	$ 32,000	$ 30,000	$ 4,258	$ 34,861	$ 34,935	$ 30,000	$ 17,000
50390	UNIFORM ALLOWANCE	$ 6,100	$ 6,100	$ 3,422	$ 5,324	$ 8,184	$ 7,300	$ 7,300
50391	TOOL ALLOWANCE	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 944	$ 1,000	$ 1,000
50392	VIRGIN LAKE BOARDWALK				$ 260			
	TOTAL APPROPRIATIONS	**$ 1,231,906**	**$ 1,179,536**	**$ 748,619**	**$ 1,252,937**	**$ 1,037,765**	**$ 1,144,163**	**$ 1,120,302**

5330 - HWY & STREET MAINT



55200 - PARKS

ACCOUNT	DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
50110	SALARIES	$ 5,380	$ 5,272	$ 4,121	$ 6,372	$ 5,978	$ 5,157	$ 4,897
50120	WAGES	$ 88,482	$ 46,386	$ 28,829	$ 47,002	$ 61,454	$ 45,307	$ 44,001
50126	OVERTIME							
50128	SEASONAL/TEMPORARY	$ 74,074	$ 83,876	$ 30,516	$ 55,104	$ 65,771	$ 82,410	$ 70,350
50151	EMPLOYEE BENEFITS	$ 19,259	$ 13,884	$ 7,038	$ 11,815	$ 14,717	$ 13,519	$ 12,399
50152	HEALTH INSURANCE	$ 31,131	$ 18,362	$ 8,156	$ 9,651	$ 8,592	$ 9,403	$ 7,026
50245	UTILITIES	$ 24,000	$ 24,000	$ 10,876	$ 21,919	$ 24,453	$ 21,000	$ 16,000
50290	RENTING/LEASING EQMT - PARKS	$ 4,000	$ 4,000	$ 4,000		$ 3,763	$ 4,000	$ 4,000
50310	OFFICE SUPPLIES				$ 27	$ 66		
50335	VEHICLE FUEL	$ 4,200	$ 4,200	$ 2,281	$ 3,829	$ 3,707	$ 5,000	$ 5,000
50340	OPERATING EXPENSES	$ 36,000	$ 35,500	$ 27,247	$ 34,668	$ 26,129	$ 35,500	$ 27,500
50350	EQUIPMENT REPAIRS	$ 8,000	$ 9,000	$ 5,338	$ 6,819	$ 8,020	$ 9,000	$ 9,000
	TOTAL APPROPRIATIONS	**$ 294,527**	**$ 244,480**	**$ 128,402**	**$ 197,206**	**$ 222,650**	**$ 230,296**	**$ 200,173**



53310 - SNOW REMOVAL

DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
OPERATING EXPENSES-SALT	$ 68,000	$ 68,000	$ 55,609	$ 59,527	$ 66,393	$ 68,000	$ 70,000
TOTAL APPROPRIATIONS	**$ 68,000**	**$ 68,000**	**$ 55,609**	**$ 59,527**	**$ 66,393**	**$ 68,000**	**$ 70,000**

53400 - SIGNS AND MARKINGS

ACCOUNT	DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
50340	**OPERATING EXPENSES**	$ 18,000	$ 18,000	$ 15,419	$ 14,442	$ 20,662	$ 18,000	$ 18,000
	TOTAL APPROPRIATIONS	**$ 18,000**	**$ 18,000**	**$ 15,419**	**$ 14,442**	**$ 20,662**	**$ 18,000**	**$ 18,000**

53420 - STREET LIGHTING

ACCOUNT	DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
50340	STREET LIGHTING - ELECTRIC	$ 118,000	$ 120,000	$ 53,616	$ 109,217	$ 127,519	$ 128,000	$ 130,000
	TOTAL APPROPRIATIONS	**$ 118,000**	**$ 120,000**	**$ 53,616**	**$ 109,217**	**$ 127,519**	**$ 128,000**	**$ 130,000**

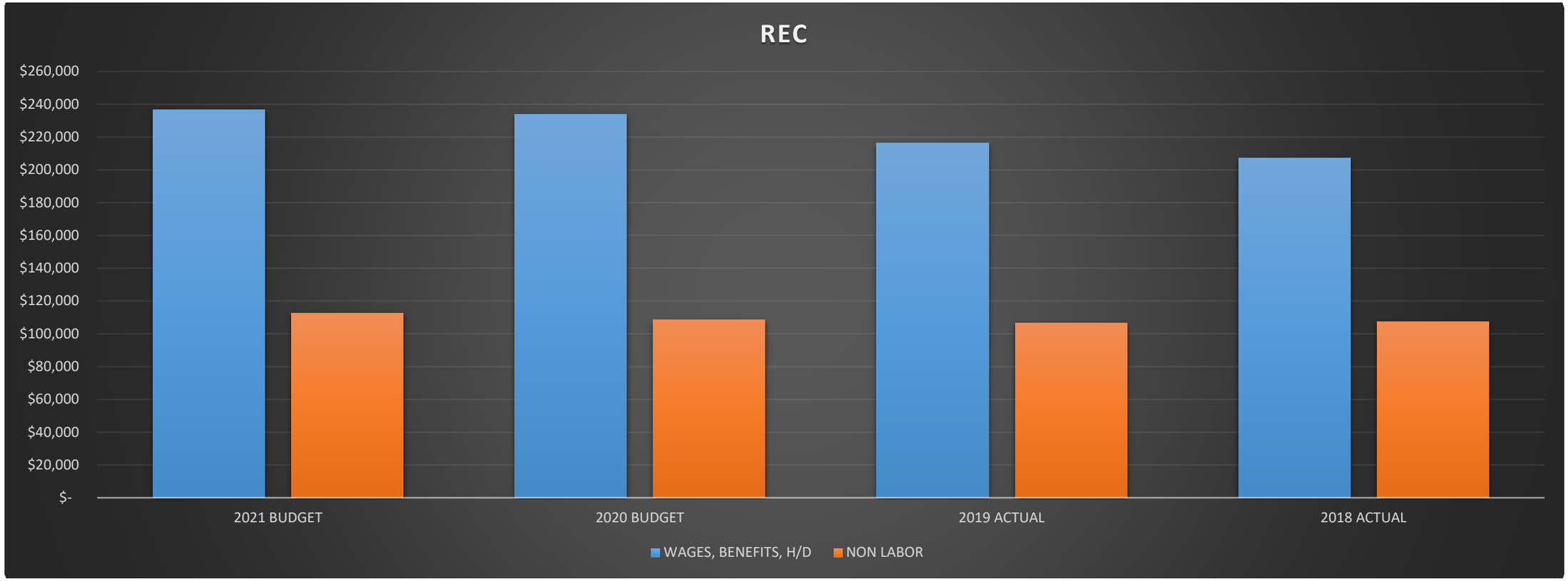
54910 - CEMETERY

ACCOUNT	DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
50240	**EQUIPMENT MAINTENANCE**	$ 20,000	$ 20,000	$ 11,875	$ 19,000	$ 19,000	$ 19,000	$ 19,000
50300	**MISC EXPENSES**	$ 16,000	$ 16,000	$ 7,787	$ 18,421	$ 21,147	$ 16,000	$ 16,000
	TOTAL APPROPRIATIONS	**$ 36,000**	**$ 36,000**	**$ 19,662**	**$ 37,421**	**$ 40,147**	**$ 35,000**	**$ 35,000**

55300 - RECREATION

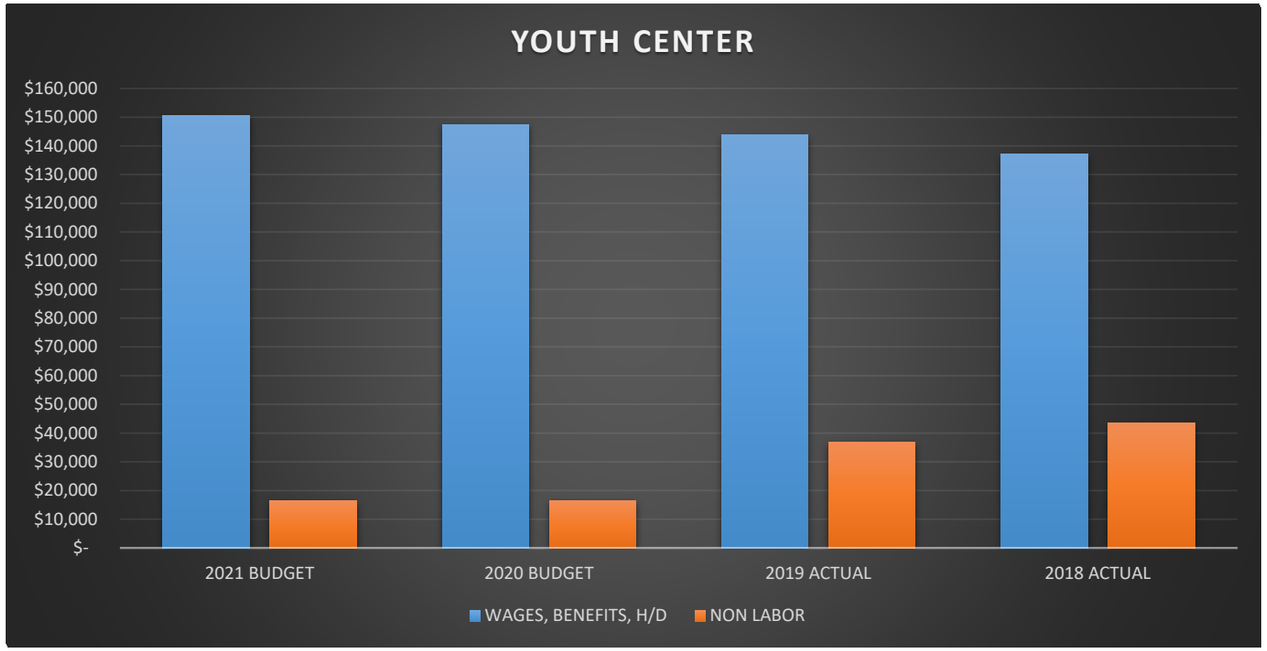
ACCOUNT	DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
50110	SALARIES	$ 61,496	$ 60,605	$ 37,778	$ 52,592	$ 58,765	$ 59,399	$ 64,965
50120	WAGES	$ 57,221	$ 56,095	$ 35,241	$ 62,196	$ 62,698	$ 53,167	$ 52,700
50127	WAGES - PART TIME	$ 12,193	$ 12,000	$ 5,493	$ 5,253	$ 4,317	$ 6,000	$ 6,000
50128	SEASONAL/TEMPORARY	$ 59,430	$ 60,279	$ 3,186	$ 57,343	$ 48,630	$ 53,928	$ 47,713
50151	EMPLOYEE BENEFITS	$ 22,594	$ 22,531	$ 10,979	$ 20,683	$ 21,303	$ 20,536	$ 20,994
50152	HEALTH INSURANCE	$ 23,647	$ 22,514	$ 15,418	$ 18,317	$ 11,496	$ 12,873	$ 22,493
50210	TELEPHONE	$ 2,000	$ 2,200	$ 1,093	$ 2,711	$ 2,350	$ 2,000	$ 1,000
50212	TRAVEL/CONFERENCE	$ 2,424	$ 2,424	$ 375	$ 1,789	$ 769	$ 2,424	$ 300
50213	SALES TAX	$ 7,000	$ 7,000	$ 861	$ 6,625	$ 6,321	$ 7,000	$ 7,000
50215	OUTSIDE SERVICES/CONTRACTS	$ 38,281	$ 35,540	$ 12,870	$ 33,121	$ 36,753	$ 44,028	$ 48,694
50240	EQUIPMENT MAINTENANCE-TROLL	$ 8,000	$ 8,000	$ 167	$ 8,137	$ 5,066	$ 7,360	$ 7,360
50300	MISC EXPENSES	$ 2,500	$ 2,500	$ 2,028	$ 1,633	$ 1,286	$ 1,000	$ 1,000
50315	ADS & PUBLICATIONS	$ 1,500	$ 1,500	$ 572	$ 1,459	$ 1,951	$ 1,500	$ 1,500
50340	OPERATING EXPENSES	$ 30,663	$ 29,223	$ 15,687	$ 30,948	$ 35,273	$ 29,577	$ 30,931
50342	OPERATING EXPENSES-SPECIALIZED-2					$ 139		
50343	OPERATING EXPENSES-SCHOOL RENT	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ 8,000
50344	OPERATING EXPENSES-ACTIVE NET	$ 8,000	$ 8,000	$ 2,528	$ 7,805	$ 6,825	$ 8,000	$ 8,500
50930	TRANSFER TO OTHER FUND	$ 4,000	$ 4,000		$ 4,425	$ 2,434	$ 4,000	$ 4,000
	TOTAL APPROPRIATIONS	**$ 348,950**	**$ 342,411**	**$ 152,276**	**$ 323,037**	**$ 314,376**	**$ 320,792**	**$ 333,150**

55300 - RECREATION



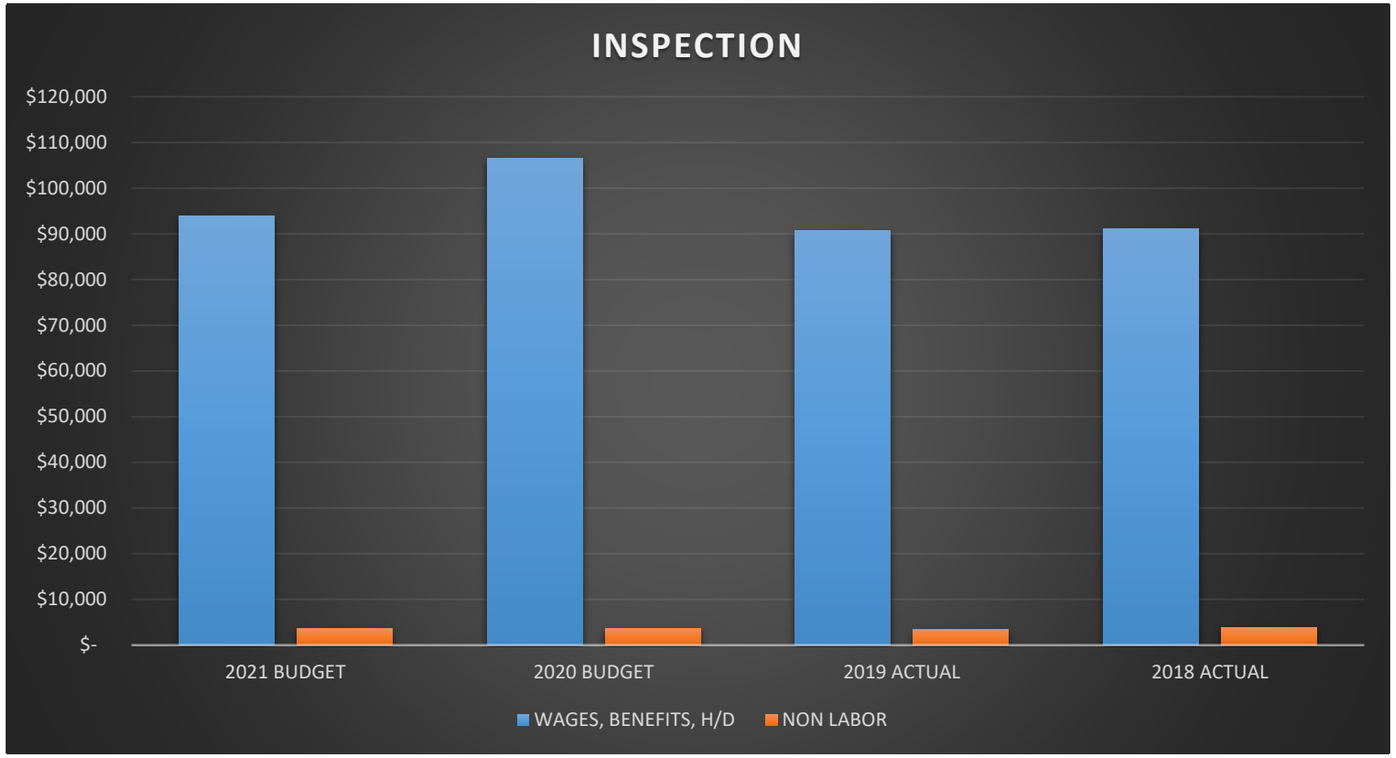
55400 - YOUTH CENTER

ACCOUNT	DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
50110	SALARIES	$ 11,280	$ 10,699	$ 6,584	$ 10,452	$ 10,145	$ 10,673	$ 14,261
50120	WAGES	$ 82,019	$ 80,377	$ 50,152	$ 79,347	$ 76,325	$ 78,455	$ 76,165
50127	WAGES - PART TIME	$ 19,400	$ 19,400	$ 6,165	$ 17,104	$ 17,965	$ 19,000	$ 18,619
50151	EMPLOYEE BENEFITS	$ 15,010	$ 14,684	$ 8,690	$ 14,128	$ 13,886	$ 14,197	$ 14,400
50152	HEALTH INSURANCE	$ 22,874	$ 22,234	$ 14,895	$ 22,790	$ 18,802	$ 23,158	$ 21,646
50210	TELEPHONE				$ 1,355	$ 1,566	$ 2,112	$ 3,000
50215	OUTSIDE SERVICES/CONTRACTS				$ 21,000	$ 21,000	$ 21,000	$ 21,000
50220	UTILITIES	$ 8,500	$ 8,500	$ 3,937	$ 7,174	$ 8,439	$ 8,500	$ 8,500
50240	BUILDING MAINTENANCE	$ 4,000	$ 4,000	$ 1,659	$ 3,172	$ 8,170	$ 4,000	$ 12,950
50316	RENT EXPENSE	$ 4,000	$ 4,000		$ 3,903	$ 4,027	$ 4,300	$ 4,300
50340	OPERATING EXPENSES			$ 216	$ 256	$ 216		
	TOTAL APPROPRIATIONS	**$ 167,084**	**$ 163,894**	**$ 92,298**	**$ 180,681**	**$ 180,541**	**$ 185,395**	**$ 194,841**



52400 - INSPECTION

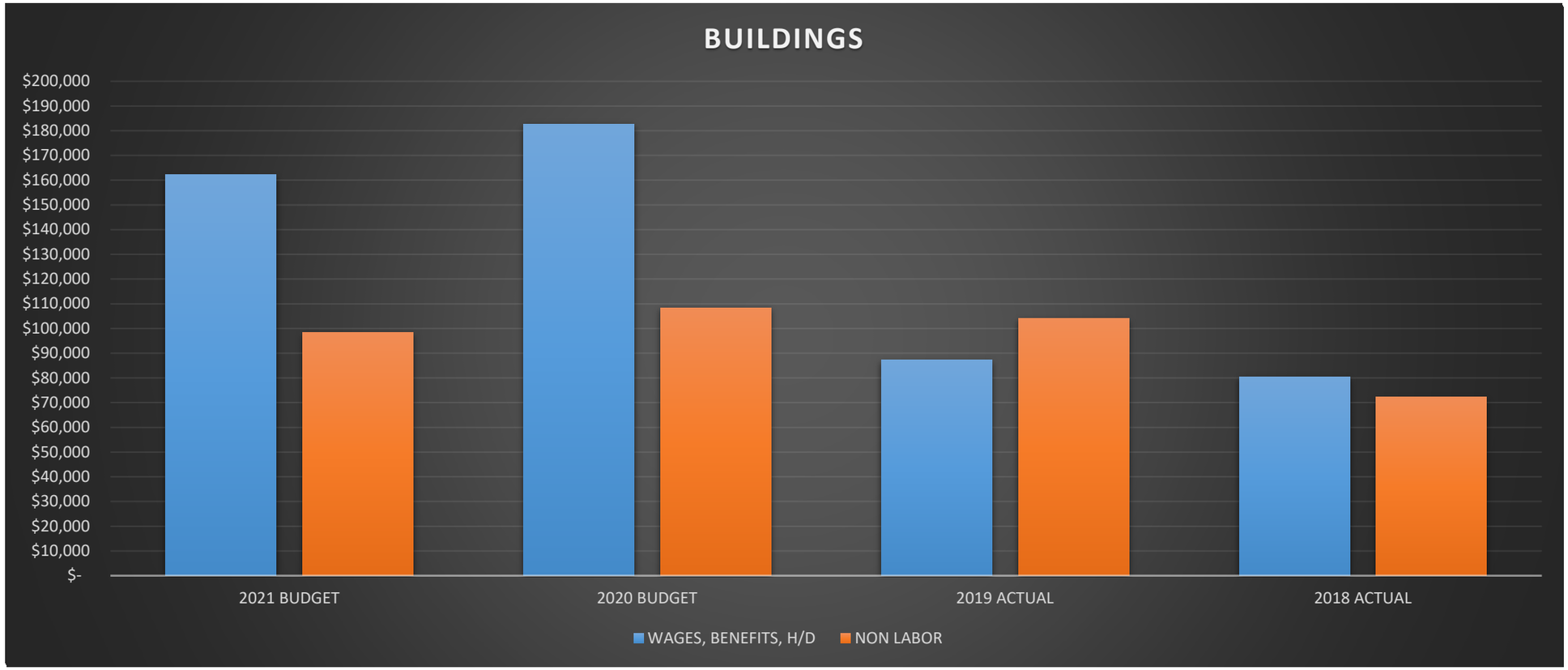
ACCOUNT	DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
50110	SALARIES							$ 7,495
50120	WAGES	$ 68,364	$ 80,476	$ 41,118	$ 66,147	$ 63,743	$ 72,696	$ 69,276
50151	EMPLOYEE BENEFITS	$ 10,276	$ 11,152	$ 6,097	$ 9,704	$ 9,493	$ 9,850	$ 10,085
50152	HEALTH INSURANCE	$ 15,282	$ 14,937	$ 9,959	$ 14,884	$ 17,801	$ 14,495	$ 17,094
50215	WEIGHTS & MEASURES	$ 3,600	$ 3,600	$ 3,600	$ 3,200	$ 3,200	$ 4,000	$ 3,200
50216	INSPECTION-MOW/SNOW CHARGES			$ 475	$ 200	$ 655		
	TOTAL APPROPRIATIONS	**$ 97,522**	**$ 110,165**	**$ 61,249**	**$ 94,135**	**$ 94,892**	**$ 101,041**	**$ 107,150**



53200 - CITY BUILDINGS

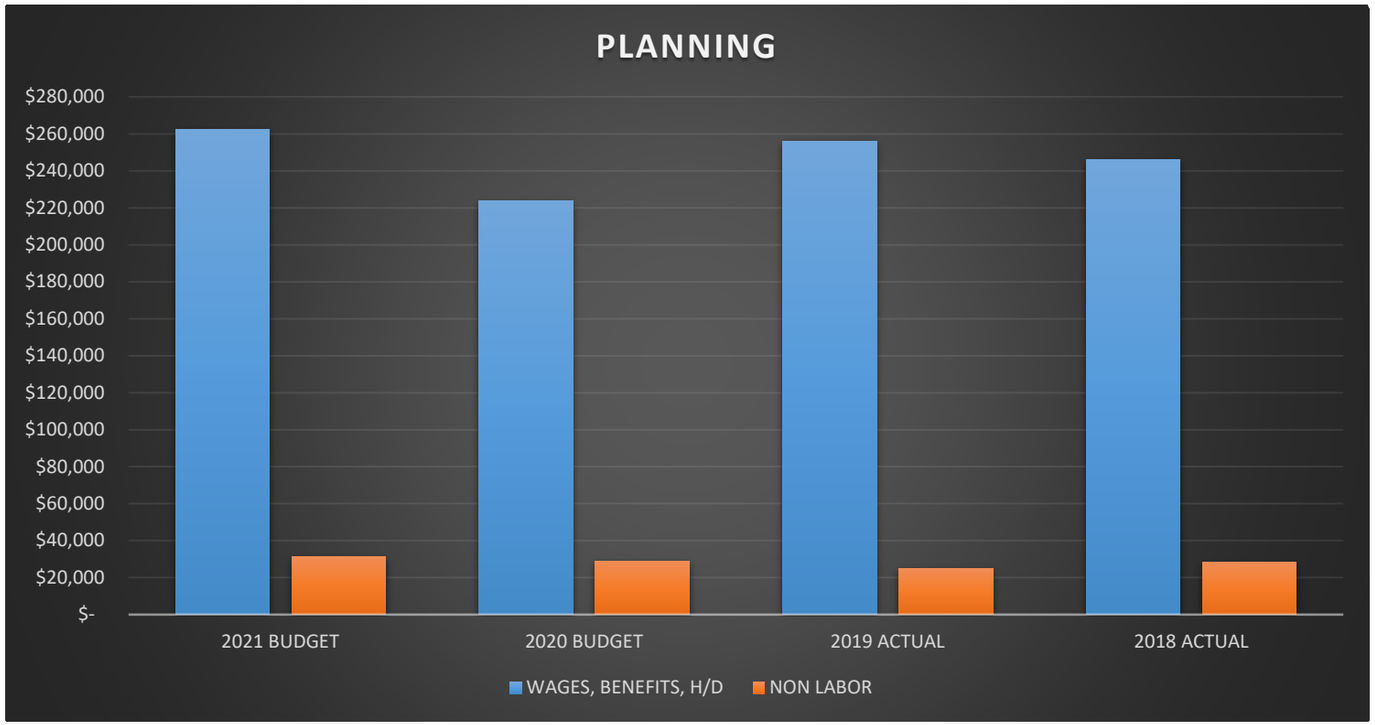
ACCOUNT	DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
50110	SALARIES		$ 11,096				$ 10,879	$ 10,707
50120	WAGES	$ 116,177	$ 109,418	$ 35,890	$ 56,761	$ 54,647	$ 71,187	$ 71,263
50151	EMPLOYEE BENEFITS	$ 16,135	$ 16,683	$ 5,319	$ 8,307	$ 8,093	$ 11,438	$ 11,530
50152	HEALTH INSURANCE	$ 29,844	$ 45,542	$ 14,783	$ 22,121	$ 17,801	$ 25,954	$ 23,801
50200	MISC OUTSIDE SERVICES			$ 175	$ 308	$ 307		
50215	OUTSIDE SERVICES/CONTRACTS-CITY HALL	$ 6,000	$ 7,708	$ 6,650	$ 13,053	$ 17,359	$ 15,000	$ 15,000
50220	UTILITIES - CITY HALL	$ 30,000	$ 30,000	$ 15,942	$ 30,002	$ 32,982	$ 30,000	$ 30,000
50221	UTILITIES-SENIOR CENTER ANNEX	$ 500	$ 500	$ 259	$ 484	$ 524	$ 1,000	$ 1,000
50222	UTILITIES & MAINTENANCE - DEPOT	$ 6,000	$ 6,000	$ 2,547	$ 3,974	$ 4,208	$ 6,000	$ 6,000
50223	UTILITIES & MAINTENANCE - FOOD PANTRY	$ 2,000	$ 1,900	$ 4,287	$ 5,991	$ 2,719	$ 2,750	$ 2,750
50224	UTILITIES - MSB PROPERTY	$ 22,000	$ 30,000	$ 9,638	$ 21,080			
50340	OPERATING EXPENSES	$ 13,000	$ 13,000	$ 5,477	$ 12,455	$ 8,853	$ 10,000	$ 10,000
50341	OPERATING EXPENSES-MSB PROPERTY	$ 7,000	$ 7,280	$ 4,093	$ 5,086			
50350	REPAIRS/MAINTENANCE	$ 7,000	$ 7,000	$ 7,046	$ 10,114	$ 5,330	$ 7,000	$ 11,000
50351	REPAIRS/MAINTENANCE - MSB PROPERTY	$ 5,000	$ 5,000	$ 4,563	$ 1,556			
	TOTAL APPROPRIATIONS	**$ 260,656**	**$ 291,127**	**$ 116,669**	**$ 191,292**	**$ 152,823**	**$ 191,208**	**$ 193,051**

53200 - CITY BUILDINGS



56300 - PLANNING

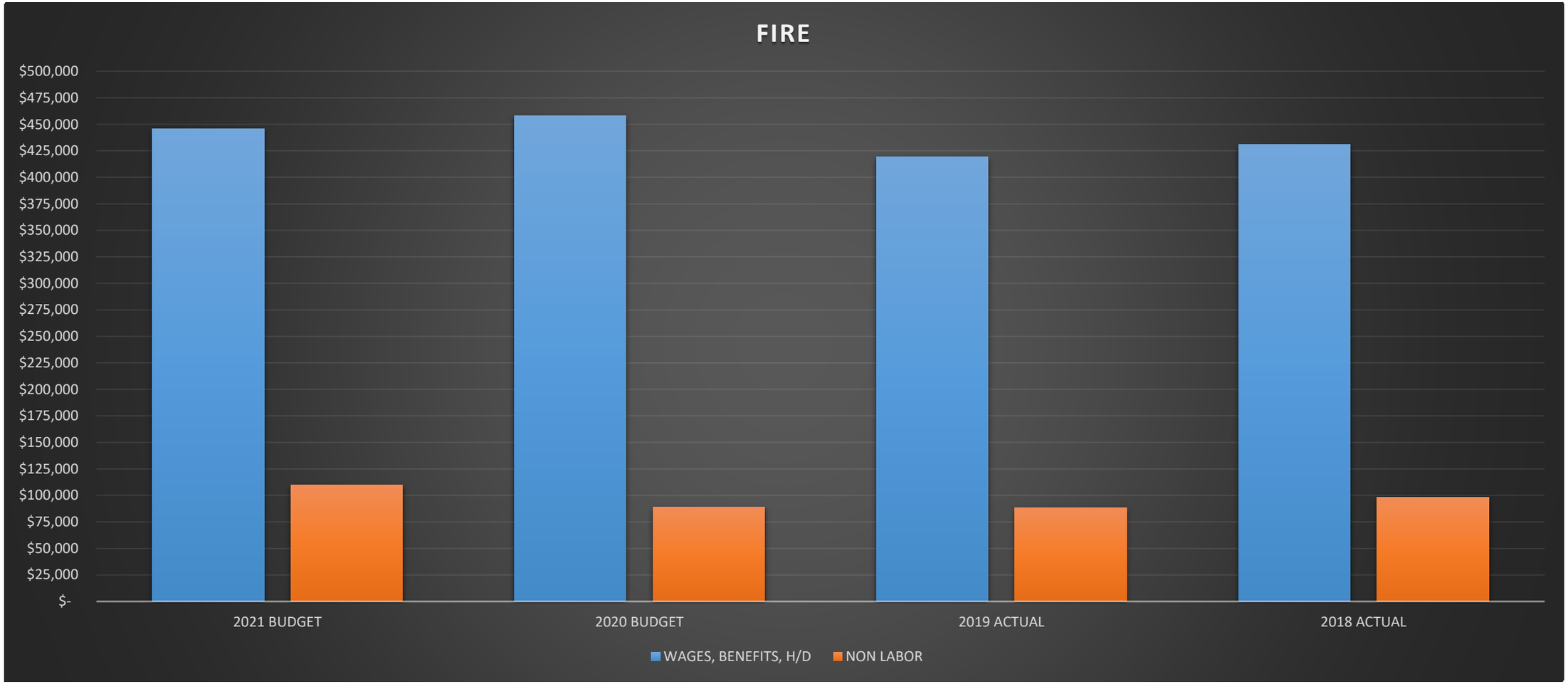
ACCOUNT	DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
50110	SALARIES	$ 103,314	$ 90,143	$ 63,450	$ 99,855	$ 98,117	$ 88,433	$ 78,162
50120	WAGES	$ 95,512	$ 77,379	$ 57,683	$ 92,336	$ 87,885	$ 68,929	$ 66,252
50151	EMPLOYEE BENEFITS	$ 27,999	$ 24,213	$ 16,805	$ 26,728	$ 26,157	$ 22,488	$ 20,724
50152	HEALTH INSURANCE	$ 35,713	$ 31,930	$ 23,173	$ 37,177	$ 33,805	$ 38,117	$ 30,646
50212	TRAVEL/CONFERENCE	$ 3,000	$ 3,000	$ 1,297	$ 2,377	$ 1,962	$ 3,000	$ 3,000
50330	VEHICLE EXPENSE	$ 1,500	$ 1,000	$ 444	$ 562	$ 1,076	$ 1,000	$ 1,000
50335	VEHICLE FUEL	$ 3,000	$ 2,000	$ 2,041	$ 2,342	$ 2,334	$ 2,000	$ 2,000
50340	OPERATING EXPENSES - PLANNING DEPARTMENT	$ 24,000	$ 22,750	$ 18,824	$ 19,784	$ 23,198	$ 22,250	$ 17,000
	TOTAL APPROPRIATIONS	**$ 294,038**	**$ 252,415**	**$ 183,717**	**$ 281,161**	**$ 274,534**	**$ 246,217**	**$ 218,784**



52200 - FIRE PROTECTION

ACCOUNT	DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
50110	SALARIES	$ 87,672	$ 89,165	$ 60,665	$ 86,346	$ 83,452	$ 87,353	$ 84,850
50120	WAGES	$ 107,618	$ 109,663	$ 68,666	$ 105,560	$ 102,651	$ 103,105	$ 99,912
50124	WAGES - VOLUNTEERS	$ 110,000	$ 110,000	$ 17,393	$ 85,686	$ 93,260	$ 117,000	$ 107,857
50127	WAGES - PART TIME			$ 880	$ 2,220	$ 3,655		
50129	LONGEVITY - VOLUNTEERS	$ 7,800	$ 7,500		$ 7,025	$ 7,255	$ 9,000	$ 8,850
50130	FIRE PENSION BENEFIT	$ 42,000	$ 42,000	$ 6,500	$ 38,467	$ 45,282	$ 40,000	$ 40,000
50151	EMPLOYEE BENEFITS	$ 45,442	$ 46,153	$ 23,562	$ 41,884	$ 42,052	$ 42,712	$ 32,449
50152	HEALTH INSURANCE	$ 45,126	$ 53,818	$ 29,442	$ 51,887	$ 53,402	$ 51,868	$ 50,342
50190	TRAINING	$ 7,720	$ 2,500	$ 385	$ 2,167	$ 1,752	$ 3,100	$ 3,100
50210	TELEPHONE	$ 2,500	$ 3,000	$ 1,137	$ 4,371	$ 1,977	$ 2,400	$ 3,200
50212	TRAVEL/CONFERENCE	$ 2,500	$ 1,600	$ 35	$ 911	$ 279	$ 1,425	$ 1,425
50216	OUTSIDE SERVICES/CONTRACTS-2					$ 214		
50217	OUTSIDE SERVICES - CLEANING	$ 500		$ 3,134	$ 4,304	$ 4,224	$ 5,000	$ 5,000
50220	UTILITIES	$ 23,000	$ 23,000	$ 12,087	$ 23,470	$ 23,530	$ 23,000	$ 23,000
50240	EQUIPMENT MAINTENANCE	$ 19,875	$ 16,000	$ 31,124	$ 14,577	$ 18,336	$ 15,000	$ 10,000
50241	DANE CAD	$ 5,974	$ 2,500	$ 1,116	$ 2,966	$ 3,118	$ 3,300	$ 2,900
50245	BUILDING & GROUNDS	$ 10,000	$ 10,000	$ 9,994	$ 13,087	$ 8,243	$ 14,000	$ 13,725
50300	MISC EXPENSES	$ 300	$ 300	$ 1,767	$ 34	$ 78	$ 300	$ 300
50310	OFFICE SUPPLIES	$ 1,550	$ 1,550	$ 976	$ 49	$ 1,105	$ 350	$ 350
50320	SUBSCRIPTIONS/DUES	$ 9,700	$ 6,150	$ 5,383	$ 3,470	$ 3,270	$ 2,850	$ 2,825
50335	VEHICLE FUEL	$ 8,950	$ 8,350	$ 3,288	$ 6,955	$ 9,303	$ 6,000	$ 6,700
50340	OPERATING EXPENSES	$ 10,800	$ 10,800	$ 6,194	$ 10,474	$ 19,967	$ 10,800	$ 10,000
50342	OPERATING EXPENSES-SPECIALIZED-2	$ 1,000	$ 1,000	$ 331	$ 1,262	$ 1,110	$ 1,000	
50390	UNIFORM ALLOWANCE	$ 5,500	$ 2,000	$ 580	$ 94	$ 1,527	$ 2,000	$ 1,800
	TOTAL APPROPRIATIONS	**$ 555,527**	**$ 547,049**	**$ 284,639**	**$ 507,266**	**$ 529,042**	**$ 541,563**	**$ 508,585**

52200 - FIRE PROTECTION



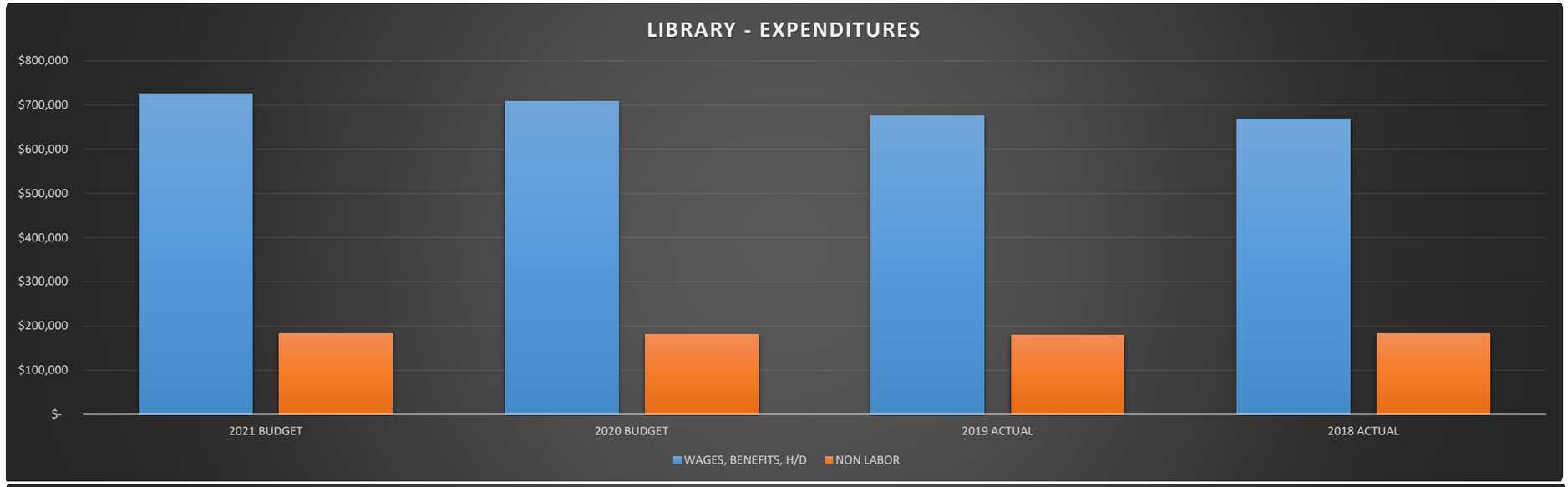
FUND 215 - LIBRARY FUND

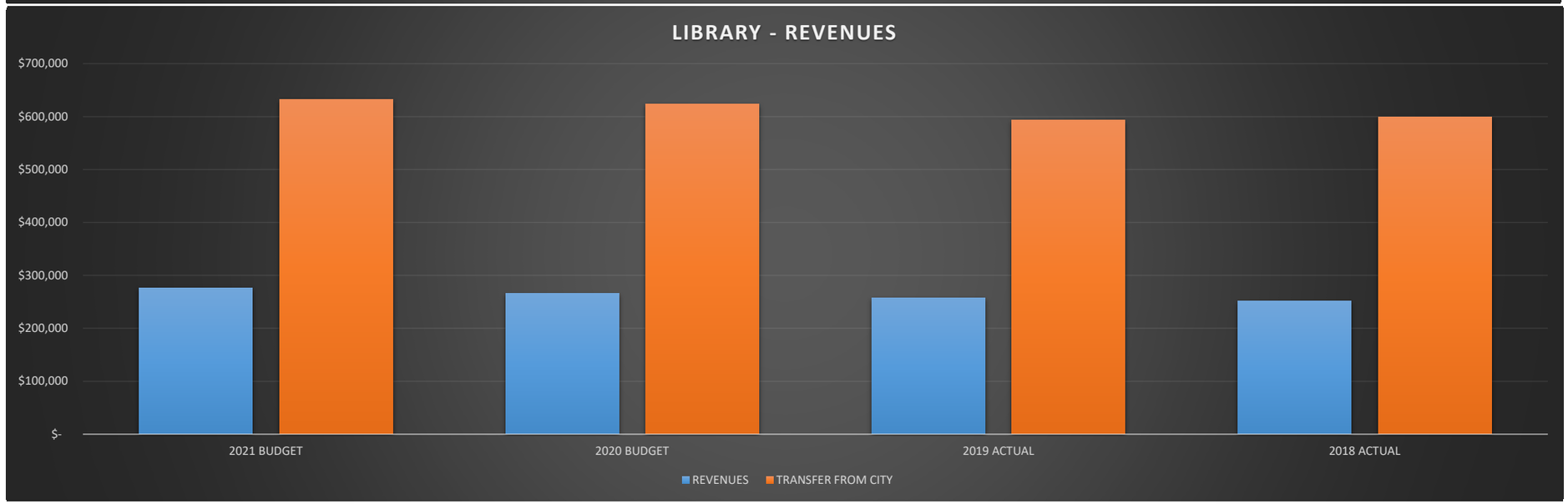
DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
ESTIMATED REVENUES							
DANE COUNTY SERVICE FEES	$ 249,249	$ 229,696	$ 230,780	$ 220,255	$ 213,167	$ 220,254	$ 213,167
OTHER COUNTIES SERVICE FEES	$ 15,848	$ 10,090	$ 10,088	$ 8,052	$ 9,107	$ 8,041	$ 9,107
MISC. REVENUE					$ 1,153		
FINES	$ 7,000	$ 21,000	$ 4,932	$ 21,521	$ 23,360	$ 22,000	$ 24,000
COPY MACHINE	$ 3,700	$ 4,700	$ 1,016	$ 5,152	$ 4,704	$ 4,700	$ 4,500
INTEREST	$ 100		$ 97	$ 1,957			
TRANSFER IN - GENERAL FUND	$ 632,350	$ 623,000	$ 623,000	$ 421,813	$ 450,788	$ 421,813	$ 423,077
TRANFER IN FROM UTILITIES				$ 172,000	$ 148,500	$ 172,000	$ 148,500
SURPLUS						$ 10,000	$ 775
TOTAL ESTIMATED REVENUES	$ 908,247	$ 888,486	$ 869,913	$ 850,750	$ 850,779	$ 858,808	$ 823,126

FUND 215 - LIBRARY FUND

DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
APPROPRIATIONS							
SALARIES	$ 80,133	$ 78,563	$ 49,253	$ 86,228	$ 86,316	$ 74,888	$ 81,968
WAGES	$ 398,651	$ 396,057	$ 228,322	$ 366,094	$ 371,022	$ 386,935	$ 366,502
WAGES - PART TIME	$ 70,701	$ 70,006	$ 44,301	$ 67,473	$ 60,860	$ 65,824	$ 47,481
SUNDAY HOURS	$ 8,500	$ 8,500	$ 2,818	$ 8,278	$ 8,067	$ 8,500	$ 9,589
EMPLOYEE BENEFITS	$ 72,684	$ 71,359	$ 41,784	$ 67,427	$ 70,229	$ 72,012	$ 66,447
HEALTH INSURANCE	$ 94,783	$ 84,183	$ 61,887	$ 80,149	$ 72,403	$ 66,801	$ 74,359
TELEPHONE				$ 438	$ 692	$ 1,000	$ 1,000
POSTAGE	$ 500	$ 500	$ 82	$ 434	$ 400	$ 400	$ 400
TRAVEL/CONFERENCE	$ 1,600	$ 1,600	$ 219	$ 1,081	$ 1,780	$ 1,600	$ 1,600
OUTSIDE SERVICES/CONTRACTS-2	$ 500	$ 500	$ 292	$ 3,705	$ 3,867	$ 500	$ 500
OUTSIDE SERVICES/CONTRACTS-3	$ 300	$ 300	$ 180	$ 201		$ 300	$ 300
UTILITIES	$ 19,600	$ 19,000	$ 8,450	$ 16,841	$ 18,165	$ 19,000	$ 19,000
UTILITIES-BUILDING 2	$ 5,500	$ 5,500	$ 2,009	$ 4,101	$ 4,582	$ 6,500	$ 6,500
EQUIPMENT MAINTENANCE	$ 1,900	$ 1,900	$ 1,409	$ 1,845	$ 1,728	$ 1,500	$ 1,000
REPAIR & MAINTENANCE	$ 9,000	$ 9,000	$ 6,504	$ 7,011	$ 7,207	$ 9,000	$ 9,000
TECHNOLOGY COSTS	$ 50,500	$ 49,550	$ 48,516	$ 48,987	$ 48,497	$ 48,850	$ 48,900
MISC EXPENSES	$ 500	$ 500	$ 96	$ 795	$ 303	$ 500	$ 500
PROGRAMS/PUBLICITY	$ 4,000	$ 4,000	$ 2,764	$ 3,841	$ 3,272	$ 4,000	$ 3,500
SUBSCRIPTIONS/DUES	$ 600	$ 600	$ 613	$ 94	$ 435	$ 400	$ 400
PERIODICALS	$ 4,800	$ 5,400	$ 3,656	$ 3,884	$ 5,306	$ 5,600	$ 5,800
E-RESOURCES	$ 9,000	$ 8,500	$ 8,270	$ 8,265	$ 7,584	$ 8,198	$ 7,600
AUDIO VISUAL	$ 15,000	$ 11,300	$ 5,824	$ 10,841	$ 11,624	$ 11,000	$ 10,700
BOOKS	$ 50,000	$ 45,700	$ 26,155	$ 44,659	$ 48,443	$ 44,600	$ 44,300
OPERATING EXPENSES	$ 4,500	$ 4,500	$ 2,750	$ 4,433	$ 5,589	$ 3,800	$ 3,600
OPERATING EXPENSES-SPECIALIZED-1	$ 200	$ 200	$ 149	$ 82	$ 206	$ 200	$ 200
OPERATING EXPENSES-SPECIALIZED-2	$ 4,800	$ 4,800	$ 2,346	$ 5,114	$ 4,800	$ 4,800	$ 4,600
CAPITAL-EQUIPMENT		$ 1,000	$ -	$ 7,065	$ 2,783	$ 7,100	$ 2,380
CAPITAL-INFRASTRUCTURE	$ -	$ 6,000	$ 3,191	$ 4,864	$ 4,718	$ 5,000	$ 5,000
APPROPRIATIONS	$ 908,252	$ 889,018	$ 551,840	$ 854,230	$ 850,878	$ 858,808	$ 823,126
NET OF REVENUES/APPROPRIATIONS - FUND 215	**$ (5)**	**$ (532)**	**$ 318,073**	**$ (3,480)**	**$ (99)**	**$ -**	**$ -**

FUND 215 - LIBRARY FUND





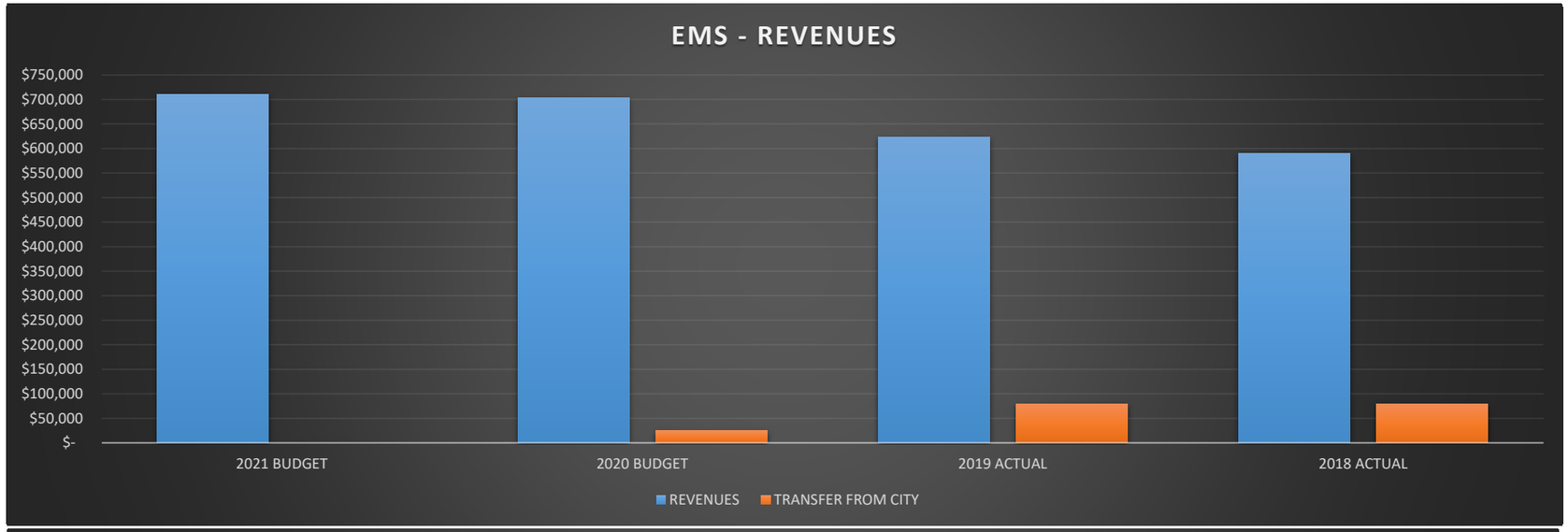
FUND 603 - EMS FUND

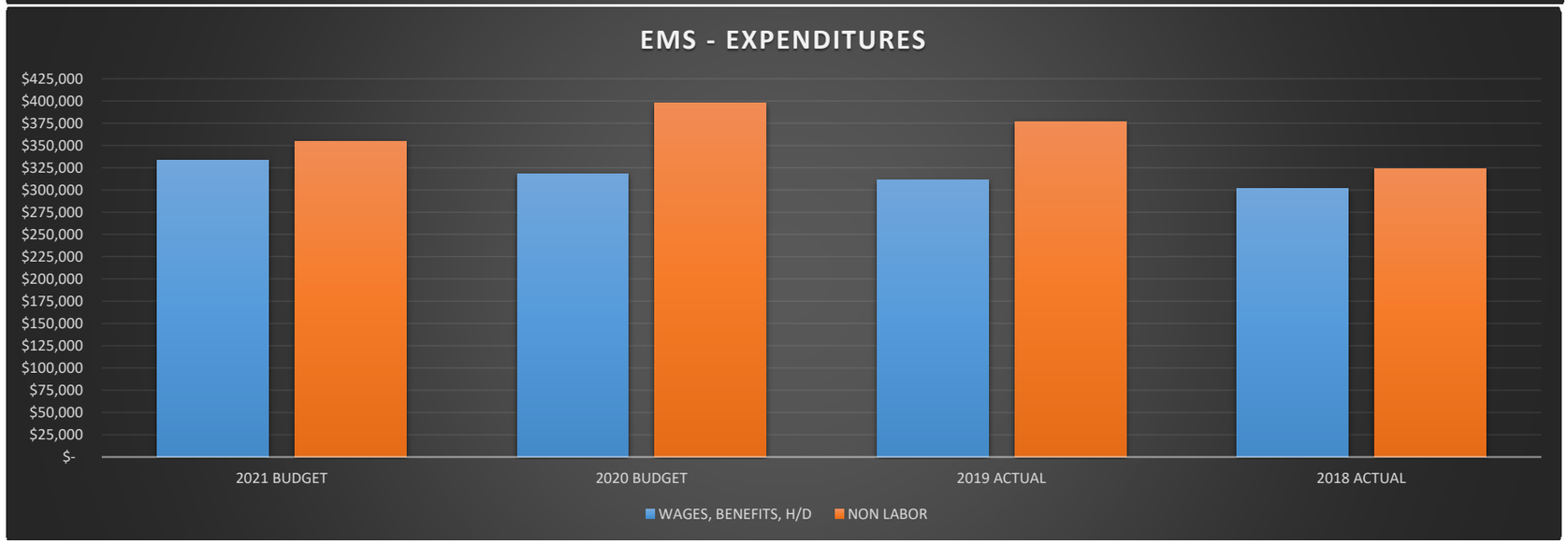
DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
ESTIMATED REVENUES							
STATE MEDICARE SUPPLEMENT	$ 15,000	$ 17,500		$ 16,386	$ 17,533	$ 20,500	$ 22,500
FEDERAL ASSISTANCE FUNDING - COVID			$ 16,438				
BAB REBATE		$ 2,025	$ 1,420	$ 3,035	$ 4,865	$ 4,500	$ 4,865
EMS DEPT FEES	$ 45,800	$ 44,664	$ 45,332	$ 44,637	$ 38,056	$ 44,650	$ 42,511
AMBULANCE FEES	$ 650,000	$ 640,000	$ 473,005	$ 551,341	$ 509,808	$ 610,000	$ 610,000
STATE DEPT COLLECTION (SDC)				$ 6,195	$ 20,562	$ 25,000	
INTEREST	$ 250		$ 369	$ 2,088			
TRANSFER IN - GENERAL FUND	$ -	$ 25,000	$ 25,000	$ 80,000	$ 80,000	$ 80,000	$ 80,000
TOTAL ESTIMATED REVENUES	$ 711,050	$ 729,189	$ 561,564	$ 703,682	$ 670,824	$ 784,650	$ 759,876

FUND 603 - EMS FUND

DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
APPROPRIATIONS							
SALARIES	$ 85,076	$ 83,371	$ 51,861	$ 82,781	$ 79,480	$ 81,790	$ 79,284
WAGES	$ 44,713	$ 43,793	$ 22,670	$ 35,073	$ 34,119	$ 42,634	$ 41,538
WAGES - PART TIME	$ 146,000	$ 135,000	$ 85,957	$ 129,735	$ 125,182	$ 141,000	$ 132,925
SEASONAL/TEMPORARY/VOLUNTEER			$ 300				
LONGEVITY - VOLUNTEERS	$ 5,100	$ 5,100	$ 125	$ 4,893	$ 4,345	$ 5,300	$ 6,650
EMPLOYEE BENEFITS	$ 30,452	$ 29,107	$ 17,505	$ 36,642	$ 33,998	$ 28,602	$ 28,015
HEALTH INSURANCE	$ 22,426	$ 21,916	$ 14,610	$ 21,844	$ 24,618	$ 21,835	$ 26,210
WORKERS COMP INSURANCE	$ 6,500	$ 6,300		$ 6,270	$ 6,267	$ 12,000	$ 12,000
TELEPHONE	$ 2,700	$ 1,900	$ 1,410	$ 2,385	$ 3,546	$ 4,000	$ 3,000
TRAVEL/CONFERENCE	$ 10,000	$ 10,000	$ 2,578	$ 11,268	$ 6,480	$ 9,350	$ 9,350
EMT TRAINING BANK	$ 3,650	$ 3,650	$ 75	$ 1,663	$ 984	$ 3,560	$ 3,650
OUTSIDE SERVICES/MEDICAL DIRECTOR	$ 10,000	$ 10,000	$ 5,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
OUTSIDE SERVICES/BILLING	$ 38,000	$ 36,000	$ 22,038	$ 34,966	$ 35,686	$ 40,000	$ 32,000
OUTSIDE SERVICES/LEGAL	$ 2,000	$ 2,000		$ 2,521		$ 2,000	$ 2,000
UTILITIES/JANITORIAL	$ 14,600	$ 16,900	$ 10,178	$ 14,691	$ 15,388	$ 17,800	$ 18,800
EQUIPMENT MAINTENANCE/BUILDING	$ 26,000	$ 14,000	$ 12,325	$ 9,271	$ 14,300	$ 13,500	$ 11,500
MISC EXPENSES	$ 3,700	$ 3,700	$ 1,553	$ 4,019	$ 3,815	$ 3,700	$ 3,700
OFFICE SUPPLIES	$ 4,000	$ 6,000	$ 1,876	$ 4,857	$ 5,207	$ 6,000	$ 3,500
RENT EXPENSE	$ 28,500	$ 30,000	$ 18,809	$ 27,759	$ 29,715	$ 39,643	$ 45,000
SUBSCRIPTIONS/DUES	$ 1,400	$ 1,300	$ 1,298	$ 1,295	$ 1,171	$ 1,200	$ 1,000
DEPRECIATION/SINKING FUND				$ 102,096	$ 85,990		
ADMINISTRATION EXPENSE	$ 18,000			$ 18,000	$ 18,000	$ 18,000	$ 18,000
VEHICLE EXPENSE	$ 12,000	$ 12,000	$ 6,639	$ 14,147	$ 3,482	$ 8,000	$ 8,000
VEHICLE FUEL	$ 7,700	$ 8,000	$ 3,691	$ 7,796	$ 7,824	$ 8,000	$ 6,800
OPERATING EXPENSES	$ 50,000	$ 42,000	$ 34,047	$ 43,722	$ 31,918	$ 42,000	$ 43,000
OPERATING EXPENSES-RECRUITMENT	$ 500	$ 500					$ 500
OPERATING EXPENSES-PUBLIC RELATIONS	$ 1,000	$ 1,000		$ 767	$ 768	$ 1,000	$ 1,000
REPAIRS/MAINTENANCE	$ 6,000	$ 6,400	$ 168	$ 6,054	$ (891)	$ 6,400	$ 6,400
UNIFORM ALLOWANCE	$ 5,000	$ 5,000	$ 2,296	$ 3,629	$ 3,120	$ 5,000	$ 5,000
AUTO PHYSICAL DAMAGE INSURANCE	$ 3,000	$ 3,000		$ 2,800	$ 2,798	$ 2,500	$ 2,500
BAD DEBT EXPENSE					$ 620		
INTEREST				$ 6,850	$ 12,172	$ 8,670	$ 34,035
TRANSFER TO DEBT SERVICE		$ 137,970	$ 137,970			$ 130,000	$ 100,000
TRANSFER TO EMS TRUCK FUND							$ 30,000
TRANSFER TO EQUIP REPLACEMENT	$ 100,000	$ 40,000	$ 40,000	$ 40,000	$ 25,000	$ 40,000	$ 25,000
APPROPRIATIONS	$ 688,017	$ 715,907	$ 494,979	$ 687,794	$ 625,102	$ 753,484	$ 750,357
NET OF REVENUES/APPROPRIATIONS - FUND 603	**$ 23,033**	**$ 13,282**	**$ 66,585**	**$ 15,888**	**$ 45,722**	**$ 31,166**	**$ 9,519**

FUND 603 - EMS FUND





FUND 224 - STORM WATER FUND

DESCRIPTION	2021 MAYOR BUDGET	2020 AMENDED BUDGET	2020 ACTIVITY THRU 08/31/20	2019 ACTIVITY	2018 ACTIVITY	2019 AMENDED BUDGET	2018 AMENDED BUDGET
ESTIMATED REVENUES							
STATE GRANTS		$ 54,464			$ 27,179	$ 250,000	
STORMWATER USER FEES	$ 730,457	$ 686,353	$ 343,199	$ 618,307	$ 570,321	$ 611,349	$ 561,246
STORMWATER REVIEW FEES	$ 30,000	$ 30,000	$ 30,610	$ 29,374	$ 32,063	$ 30,000	$ 30,000
YARD WASTE SITE FEES	$ 7,000	$ 7,000		$ 7,000	$ 7,000	$ 7,000	$ 7,000
INTEREST	$ 500	$ 5,000	$ 1,365	$ 14,998	$ 11,116	$ 5,000	$ 3,300
PREMIUM ON DEBT ISSUE			$ 3,492				
NOTE PROCEEDS	$ 150,000	$ 363,000					
CAPITAL CONTRIBUTION				$ 271,663	$ 167,567		
CONTRIBUTIONS FROM CITY (TIF)				$ 910,198	$ 465,644		
TOTAL ESTIMATED REVENUES	$ 917,957	$ 1,145,817	$ 378,666	$ 1,851,540	$ 1,280,890	$ 903,349	$ 601,546
APPROPRIATIONS							
SALARIES	$ 33,897	$ 33,218	$ 19,293	$ 32,341	$ 23,722	$ 32,367	$ 35,801
WAGES	$ 109,397	$ 105,134	$ 59,589	$ 101,334	$ 147,352	$ 107,095	$ 95,690
OVERTIME				$ 716	$ 954		
WAGES - PART TIME	$ 12,235	$ 10,571	$ 200	$ 2,352	$ 4,557	$ 7,538	$ 8,483
SEASONAL/TEMPORARY				$ 320	$ 179		
EMPLOYEE BENEFITS	$ 21,854	$ 20,971	$ 11,690	$ 19,443	$ 25,342	$ 20,474	$ 19,802
HEALTH INSURANCE	$ 41,008	$ 38,659	$ 20,612	$ 34,364	$ 38,301	$ 31,343	$ 33,856
TELEPHONE	$ 600	$ 600	$ 266	$ 613	$ 532	$ 480	$ 1,100
TRAVEL/CONFERENCE	$ 1,000	$ 800	$ 351	$ 538	$ 335	$ 800	$ 800
OUTSIDE SERVICES/CONTRACTS	$ 30,000	$ 30,000	$ 15,274	$ 45,175	$ 39,072	$ 43,500	$ 28,000
OUTSIDE SERVICES/CONTRACTS-3	$ 45,200	$ 45,200	$ 20,327	$ 43,093	$ 40,762	$ 45,200	$ 31,200
UTILITIES	$ 1,500	$ 1,500	$ 705	$ 1,503	$ 1,502	$ 1,200	
MISC EXPENSES	$ 18,000	$ 18,000	$ 12,618	$ 14,930	$ 16,175	$ 18,000	$ 18,000
OFFICE SUPPLIES	$ 500	$ 500	$ 428	$ 500	$ 754	$ 500	$ 750
PERMITS/FEES	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000	$ 2,000
ADS & PUBLICATIONS	$ 500	$ 500				$ 500	$ 500
VEHICLE FUEL	$ 15,000	$ 15,000	$ 5,431	$ 13,049	$ 18,602	$ 12,600	$ 12,600
EQUIP MAINTENANCE- STORMWATER	$ 18,000	$ 18,000	$ 7,043	$ 20,526	$ 18,745	$ 16,000	$ 16,000
POND MAINTENANCE- STORMWATER	$ 18,000	$ 20,000	$ 2,014	$ 13,292	$ 18,519	$ 20,000	$ 15,000
OPERATING EXPENSES	$ 22,000	$ 22,000	$ 2,449	$ 29,308	$ 25,151	$ 22,000	$ 22,000
YARDWASTE SITE - MISC EXPENSE	$ 2,500	$ 2,500	$ 819	$ (2,362)	$ 610	$ 4,080	$ 4,080
UNIFORM ALLOWANCE	$ 1,500	$ 1,500	$ 1,500	$ 277	$ 761	$ 1,800	$ 1,800
PROPERTY INSURANCE			$ 2,000				
DEPRECIATION EXPENSE	$ 158,397	$ 180,000		$ 134,524	$ 112,200	$ 128,826	
INTEREST				$ 32,376	$ 28,699		
DEBT ISSUANCE FEES	$ 5,000	$ 9,000	$ 11,505				
CAPITAL INFRASTRUCTURE	$ 172,750	$ 526,955	$ 674,359		$ 14,453	$ 783,465	
ENGINEERING		$ 30,154	$ 20,076			$ 82,973	
TRANSFER TO OTHER FUND	$ 35,000	$ 21,300				$ 21,300	$ 21,300
TRANSFER TO DEBT SERVICE	$ 263,749	$ 254,222	$ 254,222			$ 207,862	$ 229,484
APPROPRIATIONS	$ 1,029,587	$ 1,408,284	$ 1,144,771	$ 540,212	$ 579,279	$ 1,611,903	$ 598,246
NET OF REVENUES/APPROPRIATIONS - FUND 224	**$ (111,630)**	**$ (262,467)**	**$ (766,105)**	**$ 1,311,328**	**$ 701,611**	**$ (708,554)**	**$ 3,300**

ADOPTED Storm Water Budget and ERU Charge								
2020 Proposed Budget	2014	2015	2016	2017	2018	2019	2020	2021
Operation Budget	$ 329,177	$ 366,138	$ 381,057	$ 385,746	$ 347,462	$ 387,477	$ 386,654	$ 394,691
New Debt Service	$ 103,833	$ 110,774	$ 141,060	$ 164,364	$ 229,484	$ 207,862	$ 254,222	$ 263,749
Equipment Replacement	$ 21,300	$ 21,300	$ 21,300	$ 21,300	$ 21,300	$ 21,300	$ 21,300	$ 35,000
Other Revenues			$ 36,150	$ 24,080	$ 37,000	$ 37,000	$ 37,000	$ 37,000
Collecting System Replacement						$ 31,251	$ 61,178	$ 74,017
Total Costs	$ 454,310	$ 498,212	$ 507,267	$ 547,330	$ 561,246	$ 610,890	$ 686,353	$ 730,457
Proposed $$ to be recovered through SW Utility								
Operating Costs	**$ 454,310**	**$ 498,212**	**$ 507,267**	**$ 547,330**	**$ 561,246**	**$ 610,890**	**$ 686,353**	**$ 730,457**
Annual Cost Per ERU	$ 51.77	$ 51.55	$ 56.96	$ 60.86	$ 61.32	$ 65.56	$ 72.55	$ 77.22
Monthly Cost Per ERU	$ 4.31	$ 4.30	$ 4.75	$ 5.07	$ 5.11	$ 5.46	$ 6.05	$ 6.43

INCOME STATEMENT

	2021	2020	2019	2018	2017
Operating Revenues					
Charges for services	$ 767,457	$ 723,353	$ 654,681	$ 609,384	$ 602,208
Operating Expenses					
Operation and maintenance	$ 394,691	$ 386,653	$ 373,315	$ 438,376	$ 360,123
Depreciation	$ 158,397	$ 180,000	$ 134,524	$ 112,200	$ 77,868
Total Operating Expenses	$ 553,088	$ 566,653	$ 507,839	$ 550,576	$ 437,991
Nonoperating Revenues (Expenses)					
Investment income	$ 500	$ 2,500	$ 14,998	$ 11,116	$ 5,411
Interest expense	$ (27,833)	$ (37,660)	$ (32,376)	$ (28,699)	$ (28,310)
Grants - Street Sweeper	$ -	$ 54,464	$ -	$ 27,179	$ 8,706
Grants - Industrial Park South Bioswale	$ -	$ 235,000	$ -	$ -	$ -
Total Nonoperating Revenues (Expenses)	$ (27,333)	$ 254,304	$ (17,378)	$ 9,596	$ (14,193)
Net Income Before Contributions/Transfers	$ 187,036	$ 411,004	$ 129,465	$ 68,404	$ 150,024

STATEMENT OF CASH FLOWS

	2021	2020	2019	2018	2017
Operating Activities					
Received for services	$ 803,341	$ 775,901	$ 690,565	$ 565,522	$ 644,233
Paid to suppliers	$ (176,300)	$ (178,100)	$ (182,444)	$ (176,729)	$ (169,852)
Paid to employees	$ (218,391)	$ (212,564)	$ (189,115)	$ (240,407)	$ (193,483)
Net Operating Activities	$ 408,649	$ 385,237	$ 319,006	$ 148,386	$ 280,898
Investing Activities					
Investment income	$ 500	$ 2,500	$ 14,998	$ 11,116	$ 5,411
Capital and Related Financing Activities					
Debt issued	$ 145,000	$ 398,495	$ 450,000	$ -	$ 575,000
Debt retired	$ (235,916)	$ (216,562)	$ (182,290)	$ (170,970)	$ (119,676)
Interest paid	$ (27,833)	$ (37,660)	$ (25,573)	$ (33,217)	$ (22,682)
Capital assets - Budgeted	$ (172,750)	$ (557,109)	$ (331,982)	$ (405,947)	$ (175,125)
Capital assets - Carryover	$ -	$ (521,476)	$ -	$ -	$ -
Grants	$ -	$ 289,464	$ -	$ 27,179	$ 8,706
Net Capital and Financing Activities	$ (291,499)	$ (644,848)	$ (89,845)	$ (582,955)	$ 266,223
Net Change in Cash Flows	$ 117,650	$ (257,111)	$ 244,160	$ (423,453)	$ 552,532
Cash Beginning of Year	$ 210,292	$ 467,403	$ 223,243	$ 646,696	$ 94,164
Cash End of Year	$ 327,943	$ 210,292	$ 467,403	$ 223,243	$ 646,696
Restricted - Equipment Replacement	$ 184,080	$ 149,080	$ 127,780	$ 106,480	$ 85,180
Unrestricted	$ 143,863	$ 61,212	$ 339,623	$ 116,763	$ 561,516