## REPORT TO THE CITY COUNCIL

May 22, 2018

Presented By:

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Vasvi R. Joshi, Manager

Note: Actual data was derived from current and prior years audited financial statements

## 2017 FINANCIAL STATEMENT HIGHLIGHTS

#### **DETAILS OF GENERAL FUND BALANCE**

includes fund balance amounts that cannot be spent either because they are not in spendable form or because legal or contractual requirements require them to be maintained intact.

\$1,016,502

2017

#### **Assigned**

Nonspendable

includes spendable fund balance amounts that are intended to be used for specific purposes that are not considered restricted or committed.

1,119,700

#### Unassigned

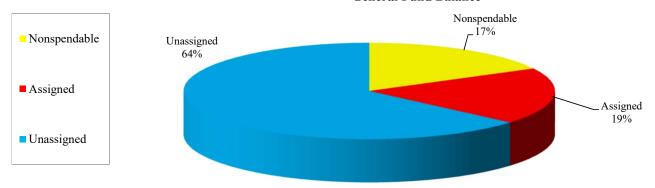
includes residual positive fund balance within the general fund which has not been classified within the other above mentioned categories.

3,743,097

**Total General Fund Balance** 

5,879,299

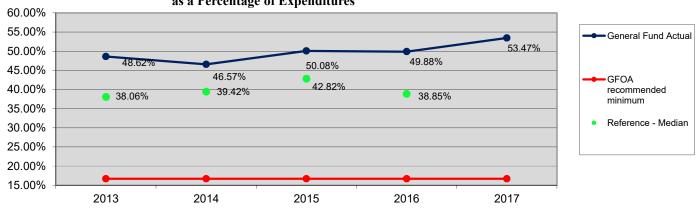
#### **General Fund Balance**



## ANALYSIS OF GENERAL FUND BALANCE

	2013	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>
Unrestricted Fund Balance	3,875,337	3,947,569	4,269,500	4,434,514	4,862,797
Expenditures	7,969,898	8,477,043	8,525,735	8,890,260	9,095,032
% of expenditures	48.62%	46.57%	50.08%	49.88%	53.47%

## **Unrestricted General Fund Balance** as a Percentage of Expenditures



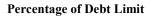
GFOA recommended range for % of expenditures:

no less than 2 months of regular GF operating expenditures

Reference values for the population range: 10,000 to 17,500 generated from 2013-2016 Baker Tilly municipal client data for Wisconsin. The City's policy is to maintain unassigned general fund balance within a range of 20% to 25% of general fund annual budgeted expenditures. The unassigned general fund balance at year-end was \$3,743,097 or 28.9% of general fund budgeted expenditures.

#### **GENERAL OBLIGATION DEBT OUTSTANDING**

	<u>2013</u>			2014		<u>2015</u>		2016		<u>2017</u>
Total General Obligation (G.O) Debt (net) City Utilities	\$	1,436,547	\$	17,285,084 1,560,601	\$	16,545,527 2,553,436	\$	20,681,106 2,240,027	\$	21,992,572 2,490,351
Less: Funds available for debt  TOTAL	\$	(100,064) 18,041,046	\$	(216,537) 18,629,148	\$	(169,228) 18,929,735	\$	(3,427,418) 19,493,715	\$	(480,476)
Population G.O. Debt Capacity	\$	12,646 44,706,275	\$	12,646 45,654,025	\$	13,039 47,713,100	\$	13,067 50,039,825	\$	12,834 53,277,055
G.O. debt per capita % of debt limit	\$	1,427 40%	\$	1,473 41%	\$	1,452 40%	\$	1,492 39%	\$	1,870 45%





2013-2015 Reference values for the population range: 10,000 to 17,500 taken from MunicpalFacts17 publication by the Wisconsin Taxpayers Alliance, 2017.

G.O. Debt Outstanding - Per Capita

2016

2017

## 2017 FINANCIAL STATEMENT HIGHLIGHTS

#### **ANALYSIS OF DEBT SERVICE - GOVERNMENTAL FUNDS**

	2013	<u>2014</u>		<u>2015</u>		<u>2016</u>	<u>2017</u>	
Total Debt Service Principal* Interest	\$ 2,196,937 493,184	\$ 2,174,479 449,980	\$	2,284,557 486,630	\$	2,544,421 554,501	\$	2,593,534 478,487
TOTAL	\$ 2,690,121	\$ 2,624,459	\$	2,771,187	\$	3,098,922	\$	3,072,021
Total Non-Capital Expenditures  Total governmental funds expenditures*  Less: capital outlay	\$ 15,207,325 (2,685,674)	\$ 16,828,266 (3,654,793)		16,853,121 (3,555,740)	\$	22,034,495 (7,760,873)	\$	19,370,890 (4,994,448)
TOTAL NON-CAPITAL EXPENDITURES	\$ 12,521,651	\$ 13,173,473	\$	13,297,381	\$	14,273,622	\$	14,376,442
* 11 6 11 ' 1								

<sup>\*</sup> excludes refunded principal

% of debt service to non-capital expenditures

21.48%

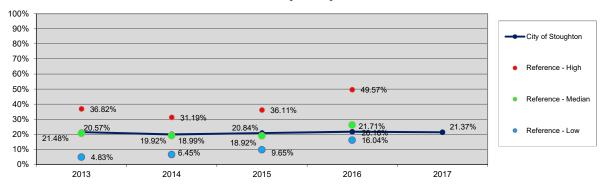
19.92%

20.84%

21.71%

21.37%

#### **Debt Service to Non-Capital Expenditures**



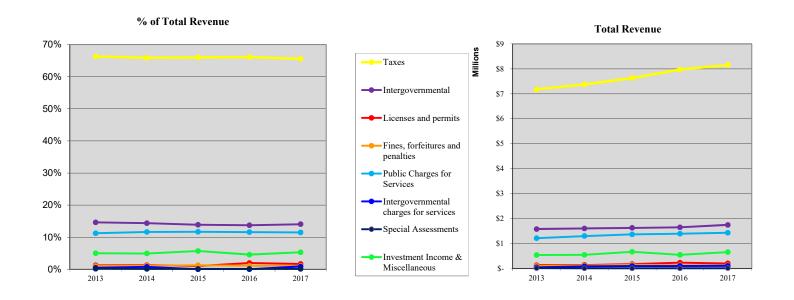
Bond rating agencies recommended %

20.00%

## 2017 FINANCIAL STATEMENT HIGHLIGHTS

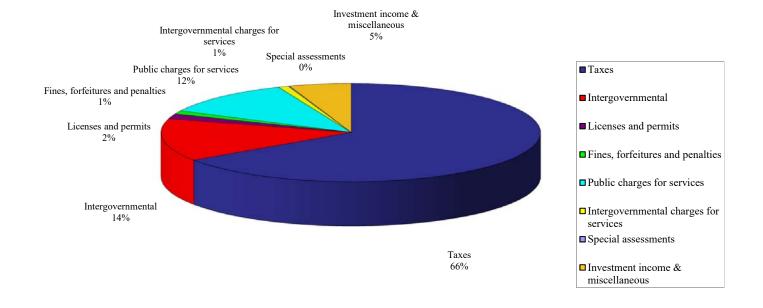
### GENERAL & DEBT SERVICE FUND REVENUES

	2013	%	2014	%	<u>2015</u>	<u>%</u>	2016	%	2017	%
Total Revenues										
Taxes	\$ 7,179,236	66% \$	7,374,779	66% \$	7,630,400	66% \$	7,968,616	66% \$	8,154,172	66%
Intergovernmental	1,583,146	15%	1,606,752	14%	1,629,581	14%	1,651,832	14%	1,749,196	14%
Licenses and permits	134,056	1%	141,759	1%	176,140	1%	233,079	2%	206,157	2%
Fines, forfeitures and penalties	107,798	1%	118,039	1%	148,205	1%	135,588	1%	134,649	1%
Public charges for services	1,215,710	11%	1,302,212	12%	1,371,253	12%	1,393,649	12%	1,431,359	11%
Intergovernmental charges for services	48,783	0%	86,031	1%	99,630	0%	104,319	0%	109,174	1%
Special assessments	17,148	0%	11,711	0%	12,875	0%	12,855	0%	13,600	0%
Investment income & miscellaneous	 542,027	5%	551,150	5%	669,147	6%	549,511	5%	657,326	5%
TOTAL	\$ 10,827,904	100% \$	11,192,433	100% \$	11,737,231	100% \$	12,049,449	100% \$	12,455,633	100%



#### 2017 GENERAL & DEBT SERVICE FUND REVENUES

**Total Revenues: \$12,455,633** 

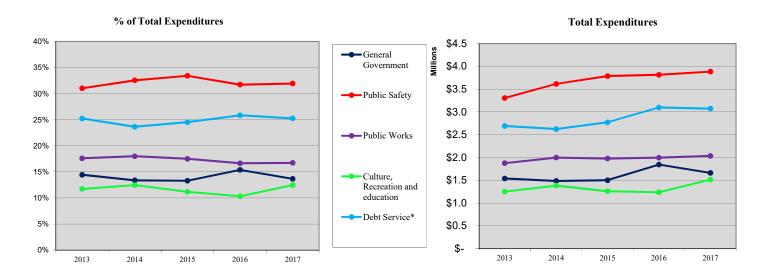


## 2017 FINANCIAL STATEMENT HIGHLIGHTS

#### GENERAL & DEBT SERVICE FUND EXPENDITURES

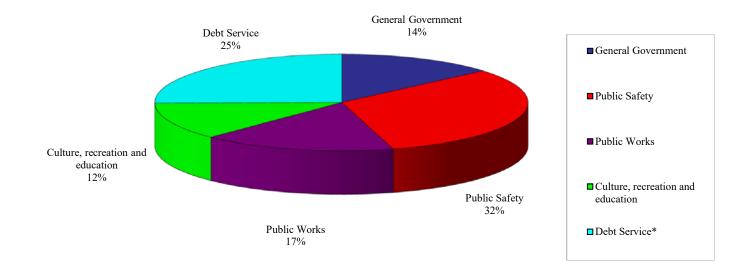
	2013	%	2014	%	2015	%	2016	%	2017	%
Total Expenditures										
General Government	\$ 1,539,173	14% \$	1,483,909	13% \$	1,501,376	13% \$	1,843,239	15% \$	1,660,722	14%
Public Safety	3,305,741	31%	3,613,383	33%	3,786,470	33%	3,814,855	32%	3,884,807	32%
Public Works	1,875,905	18%	1,997,518	18%	1,977,034	18%	1,995,483	17%	2,034,622	17%
Culture, recreation and education	1,249,079	12%	1,382,233	12%	1,260,855	11%	1,236,683	10%	1,514,881	12%
Debt Service*	2,690,121	25%	2,624,459	24%	2,771,187	25%	3,098,922	26%	3,072,021	25%
TOTAL	\$ 10,660,019	100% \$	11,101,502	100% \$	11,296,922	100% \$	11,989,182	100% \$	12,167,053	100%

<sup>\*</sup>Excludes debt refunding of \$1,000,000 in 2012.



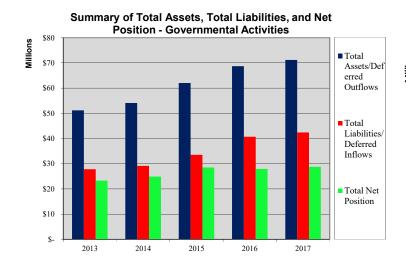
#### 2017 GENERAL & DEBT SERVICE FUND EXPENDITURES

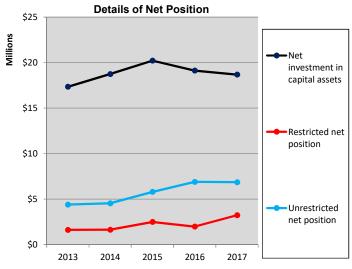
Total Expenditures: \$12,167,053



#### **ANALYSIS OF NET POSITION - GOVERNMENTAL ACTIVITIES**

	<u>2013</u>		<u>2014</u> %		<u>2015</u>		<u>2016</u>		<u>2017</u>	<u>%</u>
Total Assets/Deferred Outflows Total Liabilities/Deferred Inflows	\$ 51,176,991 27,843,075	\$	54,087,531 29,182,985	\$	62,052,502 33,557,185	\$	68,723,740 40,676,462	\$	71,169,015 42,404,086	
Net investment in capital assets Restricted net position Unrestricted net position	 17,339,852 1,605,607 4,388,457	74% 7% 19%	18,744,830 1,626,071 4,533,645	75% 7% 18%	20,218,136 2,484,622 5,792,559	71% 9% 20%	19,120,712 1,969,261 6,887,305	68% 7% 25%	18,683,527 3,226,847 6,854,555	65% 11% 24%
<b>Total Net Position</b>	\$ 23,333,916	100% \$	24,904,546	100% \$	28,495,317	100% \$	27,977,278	100% \$	28,764,929	100%
Net Position as a % of Total Assets	46%		46%		46%		41%		40%	





Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the City is improving or deteriorating.

## 2017 FINANCIAL STATEMENT HIGHLIGHTS

## HISTORICAL SUMMARY OF TAX INCREMENTAL FINANCING DISTRICTS FROM DATE OF CREATION THROUGH DECEMBER 31, 2017

	TIF	District No. 3	%	TIF District No. 4	%	TIF Distric	ct No. 5	%	TIF District No. 6	%	TIF District No. 7	%
Sources of funds												
TIF increment	\$	4,738,190	35%	\$ 2,284,969	31%	\$	30,147	2%	\$ -	0%	\$ 242,013	5%
Intergovernmental		22,935	0%	139,237	2%	2	281,328	15%	-	0%	· -	0%
Developer guarantees		48,586	0%	-	0%	1	109,795	6%	-	0%	-	0%
Public charges for services		12,942	0%	-	0%		-	0%	-	0%	-	0%
Contribution from other district		742,340	5%	1,405,024	20%		-	0%	-	0%	-	0%
Transfers from other funds		181,304	1%	-	0%	1	100,000	6%	-	0%	-	0%
Investment income		56,694	0%	121,851	2%		1,404	0%	-	0%	19,394	0%
Land sales		1,383,920	10%	-	0%	1	16,616	7%	-	0%	-	0%
Miscellaneous revenues		148,244	1%	48,691	1%		1,000	0%	21,945	4%	-	0%
Premium on long term debt		-	0%	-	0%		-	0%	-	0%	9,120	0%
Long-term debt issued	-	6,257,496	46%	3,160,750	44%	1,1	50,000	64%	505,000	96%	4,775,000	95%
TOTAL	\$	13,592,651	100%	\$ 7,160,522	100%	\$ 1,7	790,290	100%	\$ 526,945	100%	\$ 5,045,527	100%
Uses of Funds												
Capital expenditures	\$	5,571,359	43%	\$ 2,309,568	38%	\$ 2,0	)49,110	94%	\$ 556,831	94%	\$ 3,764,763	95%
Revolving loan fund		· · · · -	0%	51,500	1%		-	0%	-	0%	-	0%
Administration (in house)		-	0%	-	0%		_	0%	-	0%	23,678	1%
Professional services		140,946	1%	81,303	1%		46,833	2%	28,123	5%	5,452	0%
Contribution to other district		1,106,252	8%	-	0%		-	0%	-	0%	-	0%
Debt issuance costs		20,162	0%	26,075	0%		-	0%	3,374	1%	45,926	1%
Interest on long-term debt		1,369,290	10%	788,798	13%		96,965	4%	-	0%	116,059	3%
Principal on long-term debt	-	5,004,573	38%	2,865,750	47%			0%		0%		0%
TOTAL	\$	13,212,582	100%	\$ 6,122,994	100%	\$ 2,1	92,908	100%	\$ 588,328	100%	\$ 3,955,878	0% 100%
TIF Fund Balance (Deficit) - December 31, 2017	\$	380,069		\$ 1,037,528		\$ (4	102,618)		\$ (61,383)		\$ 1,089,649	
Calculation of Net Cost Recoverable through TIF Increments												
Long term debt outstanding		1,252,923		295,000		1,1	50,000		505,000		4,775,000	
Less/Add: TIF Fund Balance (Deficit) - December 31, 2017		(380,069)		(1,037,528)		4	102,618		61,383		(1,089,649	)
Net cost recoverable (recovered) through TIF												
increments - December 31, 2017	\$	872,854		\$ (742,528)		\$ 1,5	552,618		\$ 566,383		\$ 3,685,351	
Creation date:		January 1, 1993		January 1, 1999		January 1	*		January 1, 2015		January 1, 2015	
Last date to incur project costs: Last year to collect increment:	November 24, 2014 2020			March 23, 2021 2026		March 12, 2032 2037			September 29, 2030 2036		November 11, 2029 2035	